

## NOTICE OF MEETING

# ENVIRONMENT AND COMMUNITY SAFETY SCRUTINY PANEL

Thursday, 30th June, 2022, 6.30 pm - Woodside Room - George Meehan House, 294 High Road, N22 8JZ (watch the live meeting [Here](#) , watch the recording [here](#)).

**Councillors:** Scott Emery, Eldridge Culverwell, George Dunstall, Tammy Hymas, Michelle Simmons-Safo (Chair), Joy Wallace and Alexandra Worrell

**Co-optees/Non Voting Members:** Ian Sygrave (Haringey Association of Neighbourhood Watches) (Co-Optee)

**Quorum:** 3

### 1. FILMING AT MEETINGS

Please note that this meeting may be filmed or recorded by the Council for live or subsequent broadcast via the Council's internet site or by anyone attending the meeting using any communication method. Although we ask members of the public recording, filming or reporting on the meeting not to include the public seating areas, members of the public attending the meeting should be aware that we cannot guarantee that they will not be filmed or recorded by others attending the meeting. Members of the public participating in the meeting (e.g. making deputations, asking questions, making oral protests) should be aware that they are likely to be filmed, recorded or reported on.

By entering the meeting room and using the public seating area, you are consenting to being filmed and to the possible use of those images and sound recordings.

The chair of the meeting has the discretion to terminate or suspend filming or recording, if in his or her opinion continuation of the filming, recording or reporting would disrupt or prejudice the proceedings, infringe the rights of any individual or may lead to the breach of a legal obligation by the Council.

### 2. APOLOGIES FOR ABSENCE

### 3. ITEMS OF URGENT BUSINESS

The Chair will consider the admission of any late items of urgent business (late items will be considered under the agenda item where they appear. New items will be dealt with as noted below).

#### **4. DECLARATIONS OF INTEREST**

A member with a disclosable pecuniary interest or a prejudicial interest in a matter who attends a meeting of the authority at which the matter is considered:

- (i) must disclose the interest at the start of the meeting or when the interest becomes apparent, and
- (ii) may not participate in any discussion or vote on the matter and must withdraw from the meeting room.

A member who discloses at a meeting a disclosable pecuniary interest which is not registered in the Register of Members' Interests or the subject of a pending notification must notify the Monitoring Officer of the interest within 28 days of the disclosure.

Disclosable pecuniary interests, personal interests and prejudicial interests are defined at Paragraphs 5-7 and Appendix A of the Members' Code of Conduct

#### **5. DEPUTATIONS/PETITIONS/PRESENTATIONS/QUESTIONS**

To consider any requests received in accordance with Part 4, Section B, Paragraph 29 of the Council's Constitution.

#### **6. MINUTES (PAGES 1 - 8)**

To approve the minutes of the previous meeting on 3<sup>rd</sup> March 2022.

#### **7. MEMBERSHIP AND TERMS OF REFERENCE (PAGES 9 - 46)**

To note the Panel's membership and terms of reference.

#### **8. APPOINTMENT OF NON-VOTING COOPTEE (PAGES 47 - 50)**

To appoint the Chair of the LCSP as a non-voting co-opted member of the Panel.

#### **9. WASTE AND RECYCLING UPDATE (PAGES 51 - 70)**

To note an update on waste and recycling.

#### **10. COMMUNITY SAFETY UPDATE (PAGES 71 - 96)**

To note an update on Community Safety.

#### **11. WORK PROGRAMME UPDATE (PAGES 97 - 102)**

To provide comments on the Panel's work programme.

## **12. NEW ITEMS OF URGENT BUSINESS**

To consider any items admitted at item 3 above.

## **13. DATES OF FUTURE MEETINGS**

- 5<sup>th</sup> September 2022
- 14<sup>th</sup> November 2022
- 15<sup>th</sup> December 2022
- 16<sup>th</sup> March 2023

Philip Slawther, Principal Committee Co-ordinator  
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Fiona Alderman  
Head of Legal & Governance (Monitoring Officer)  
George Meehan House, 294 High Road, Wood Green, N22 8JZ

Tuesday, 21 June 2022

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## **MINUTES OF MEETING Environment and Community Safety Scrutiny Panel HELD ON Thursday, 3rd March, 2022, 6.30 pm**

### **PRESENT:**

**Councillors: Scott Emery, Dana Carlin and Yvonne Say**

**ALSO ATTENDING: Ian Sygrave (Co-Optee)**

### **128. FILMING AT MEETINGS**

The Chair referred Members present to agenda Item 1 as shown on the agenda in respect of filming at this meeting, and Members noted the information contained therein'.

### **129. APOLOGIES FOR ABSENCE**

Apologies for absence were received from Cllr Ogiehor, Cllr Bull and Cllr Amin.

Cllr Yvonne Say attended as a substitute for Cllr Amin.

### **130. ITEMS OF URGENT BUSINESS**

None.

### **131. DECLARATIONS OF INTEREST**

None.

### **132. DEPUTATIONS/PETITIONS/PRESENTATIONS/QUESTIONS**

None.

### **133. MINUTES**

#### **RESOLVED**

That the minutes of the meeting on 14<sup>th</sup> December 2021 were agreed as a correct record.

### **134. UPDATE ON FLY TIPPING STRATEGY**

The Panel received a report which provided an update on the work being done to meet Borough Plan commitments around reducing fly tipping in the borough. The

report was introduced by Beth Waltzer, Community Safety, Enforcement & Waste Manger and Brian Ellick Head of ASB & Enforcement. The report was included in the agenda pack at pages 11-22. The following arose during the discussion of this agenda item:

- a. The Panel questioned whether the amount of fly tipping increased in the second week of the waste collection cycle and queried the extent to which fly tipping was partly caused by people's black bins being full. In response, the Cabinet Member for Transformation and Public Realm Investment advised that Haringey still undertook weekly collections for recycling, whilst many other boroughs did not. It was estimated that 80% of the waste collected in the borough was able to be recycled and that there was more work to be done to educate residents about what items could and could not be recycled.
- b. The Cabinet Member set out that there was no data to support the link between flytipping with bin collection cycles. The areas where this was most likely to be a factor was areas with high concentrations of HMOs and the Panel was reassured that enforcement officers monitored these areas and would liaise with HMO landlords to increase bin capacity if that was required.
- c. The Panel sought assurances about how the Council could better educate residents about collection times. In response, the Panel was advised that the Council had a rolling cartoon on Facebook that provided key information about what items could be recycled and that some external funding had been secured to do this. The Cabinet Member acknowledged that it was a confusing landscape, with different boroughs able to recycle different items. It was also acknowledged that some people would never be engaged with recycling their waste properly.
- d. The Cabinet Member advised the Panel that the team was undertaking some work with Birbeck to undertake a behaviour study of HMO residents. The Panel was also advised that the government changes being introduced in 2024/25, such as a return deposit scheme, would change the whole recycling landscape.
- e. The Chair of the LCSP commented that walking down Green Lanes, it was easy enough to ascertain which were the problem properties as they were the ones with overflowing bins. It was suggested that these properties should be targeted and that the Council should adopt a firm approach with these problem properties. It was suggested that asking landlords to have a small notice board at the front door of their properties which set out the waste collection arrangements would likely help. In response, officers advised that as part of the HMO licensing process they were able to mandate conditions on the license about ensuring that landlords properly informed their tenants of waste collection arrangements.
- f. The Chair of the LCSP welcomed the introduction of black boxes in Green Lanes and commented that they had worked well so far. The Panel requested that the boxes were cleaned regularly to prevent them smelling. In response, the Cabinet Member acknowledged that there was provision in the budget to ensure that these were cleaned regularly.
- g. The Panel also suggested that some consideration be given as to where these were located in relation to restaurants and with a view to existing street clutter being removed if needed. In response, the Cabinet Member commented that they tried not to locate the black boxes outside restaurants

and health centres and that they had also had a series of meetings with traders in Green Lanes to agree the best locations for these.

- h. The Chair enquired whether black boxes could also be located in areas of high population density as well as flats above shops. In response the Cabinet Member suggested that this was a possibility but that she believed that it was important to understand the reasons behind why bins were overflowing and whether there were potentially bigger issues at play, on a case by case basis.
- i. The Cabinet Member also advised that Haringey was ensuring that waste storage was a consideration at the planning stage for new developments in the borough.
- j. The Chair commented that there had been a real improvement in relation to waste and recycling issues in the borough and that, in her opinion, Haringey was looking a lot better than some other London boroughs.

## **RESOLVED**

That the Panel noted the performance to date and the progress against Borough Plan commitments.

### **135. UPDATE ON PARKING MANAGEMENT IT SYSTEM**

The Panel received a verbal presentation, which provided an update on the new Parking Management IT System. The presentation was introduced by Mark Stevens, AD for Direct Services as set out in the tabled papers published on the website at pages 1 to 14. The Cabinet Member for Transformation and Public Realm investment was also present for this agenda item. The following arose during the discussion of this presentation:

- a. The Chair recounted her own experience of trying to use the PMIS to purchase visitor permits for parking. The Chair advised that she found this process to be unnecessarily difficult and requested that visitor permits should be clearly labelled and be front and centre, as the most sought after permit. The Chair also commented that she got stuck in a feedback loop and queried why users had to re-enter their address details after the first time.
- b. In response the Cabinet Member advised that the Council had used the Civica system for 13 years and that to some extent this could be explained by people just being used to the old system. The Cabinet Member advised that there were only four companies that could provide an online parking IT solution and that Taranto were used by a number of other local authorities and that their system had been developed in conjunction with feedback from a number of other boroughs. The term 'vouchers' was used by Taranto rather than 'visitor permits'. The Cabinet Member acknowledged that the Council had to be consistent in the terminology it used and that work needed to be done with the Communications team and other to make sure there was consistency.
- c. In relation to the point raised about having to re-enter address details, the Cabinet Member advised that this should not be the case and that the system should remember address details. The Cabinet Member advised that she would add this to the issue log they had with Taranto.
- d. Officers advised that they were working with Taranto to make changes to the platform and that they were also encouraging Taranto to bring the timescales forwards for when those changes would be made.

- e. The Cabinet Member commented that there were 177k visitor permits issued in a year and that upon further investigation, it was apparent that a chunk of these permits were for people receiving care at home and who might receive 20/30 transactional visits a week. The Cabinet Member advised that Cabinet were in the process of providing a free transferable permit for carers.
- f. In response to a question, officers advised that anyone who came into a Customer Service Centre would receive an assessment to see if they could use online payments/permits, including offering public access computers. However, if this was not suitable, then paper permits would be offered. The Panel was advised that there was no age limit for paper permits and that it was based entirely upon an individual's circumstances.
- g. The Chair made a plea that the word 'visitor' was added to the front end of the website for purchasing vouchers/visitor permits. In response, the Cabinet Member advised that this was one of the top ten issues that the Council was progressing with Taranto but that it was lower down the order than some other key issues. It was suggested that the system was issuing 35k-40k permits a month and that on the whole it was working effectively.
- h. The Chair emphasised that they system needed to be as easy to use as possible and that people were used to doing a whole range of things online, consequently if the system was not easy to use then people would just stop using it. Officers advised that there were three different services working on this project to make the system as user friendly as possible.

## **RESOLVED**

That the update on the Parking Management IT System was noted.

### **136. Q&A WITH THE CABINET MEMBER FOR CUSTOMER SERVICE, WELFARE AND THE PUBLIC REALM**

The Panel had a verbal Q&A session with Cllr Seema Chandwani, the Cabinet Member for Transformation and the Public Realm, on issues relating to her portfolio. Mark Stevens, AD for Direct Services was present for this item along with Simon Farrow, Head of Parks and Leisure. The following arose during the discussion of this agenda item:

- a. The Cabinet Member advised that she had a number of reports coming up for Cabinet/Cabinet Member decision. These were the Highways and Street Lighting Investment Plan; Road Danger Reduction Plan; Flooding Investment Plan; and the Parking Management Plan. It was noted that within the Parking Management Plan there would be provisions to provide free parking permits for carers and also the scraping of the £10 replacement fee for stolen Blue Badges.
- b. The Panel asked questions around noise nuisance and the Chair of the LCSP described a recent incident in which a family affected by noise nuisance had been passed back and forth between the police and the Council with neither organisation taking satisfactory responsibility for dealing with it. The person in question was directed to an out of hours recorded message when they phoned

the Council and subsequently began regularly reporting the issue during the daytime. It was reported that it took around a month for a Noise Officer to witness the nuisance and that the Abatement Notice had not yet been issued. In response, the Cabinet Member noted that the issue of noise nuisance was under Cllr Dogan's portfolio but that it sounded as though the complainant had initially been directed through the out of hours call centre. It was noted that the Noise Service was orientated towards nuisance at weekends and only operated Thursday to Sunday. The Cabinet Member advised that she would look into setting up a community trigger for this case and would circulate further details to the clerk. **(Action: Cllr Chandwani).**

- c. The Chair commented that it sounded as though there were also licensing issues involved in this case.
- d. The Panel sought clarification on whether CIL money could be used for Sustainable Drainage Systems (SuDS) funding. In response, to this question, the Cabinet Member advised that there were numerous possible sources of funding for SuDS), including CIL and that all sources of funding had been fully explored.
- e. In relation to a particular flooding incident and the potential to use cellulose crystals, officers advised that a borehole had been dug and that the site was not suitable, due to the ground being made up of London clay which was not porous.
- f. In response to a question about what alternative options were being reviewed to tackle flooding in Hornsey, the Cabinet Member emphasised the importance of the flood works in Queens Wood to the areas overall flood defences, as well as the need to protect the trees in the wood from further instances of flooding.
- g. In addition to the Muswell Hill SuDS scheme and the Queen's Wood scheme, officers also highlighted the maintenance work that was being done by Thames Water to the Priory Road attenuation tank. Officers advised that the investment into SuDS and the work carried out would provide some resilience to future flooding in the area.
- h. In relation to concerns about poor drainage in Coldfall Woods and the entrances being very boggy, officers acknowledged that there was an issue and advised that they were looking to install new permanent pathways to the wood and hoped that they would be in place by the summer.
- i. The Panel also raised concerns about flooding in and around the baseball field at Finsbury Park and the consequent flooding that this caused on Endymion Road and Williamson Road. In response, officers advised that this particular instance of flooding was caused by the banks of the New River leaking and that the Council was in discussions with Thames Water to resolve this issue. It was noted that Thames Water would need to lower the level of the New River in order to undertake the works required.

## **RESOLVED**

Noted.

**137. UPDATE ON THE WORKS AT STANHOPE ROAD BRIDGE**

The Panel received a presentation which provided an update on the works to Stanhope Bridge along with further updates on other tree related issues in the borough. The presentation was introduced by Simon Farrow, Head of Parks and Leisure, as set out in the agenda pack at pages 27-41. Mark Stevens, AD Direct Services and Alex Fraser, Tree & Nature Conservation Manager were also present for this agenda item. The following arose during the discussion of this agenda item:

- a. The Panel noted that there were twelve bridges on Parkland Walk, ten of which were managed by Haringey and the other two were managed by Islington. Of the ten bridges managed by Haringey, seven were the responsibility of Parks and three were managed by Highways. £11.6 m funding had been secured over five years for works to the bridges. Stanhope Road Bridge was undergoing refurbishment due to sustained progressive failure of the bridge's abutments. The design work for this project had been completed and Planning Permission received.
- b. Two small groups of trees had already been removed from the site and survey work had identified a further five trees that needed to be removed. Two of which had already been removed, leaving a remaining three trees that required removal. Of the five trees, these were all on the east side of Stanhope Road. The Panel noted that the current abutments were wider than what was required for a footbridge and that the height of the bridge also had to be raised to 5.3 metres in order to meet current highways standards. The trees needed to be removed as part of the excavation work to the abutments which would involve adding between 0.5 and 1.25 metres of soil on to the root plate of the three trees, which would kill them eventually.
- c. In relation to heightening of the bridge, officers advised Members that this was not related to any attempt to increase the size of vehicles on that route. This was being done to meet current highways standards and prevent bridge strike. This would also future proof the route if TfL subsequently wanted to direct double decker busses under the bridge.
- d. The Panel sought assurances about what would be done to ensure that additional trees were not felled by mistake, as had happened previously. In response, officers advised that the trees had been clearly marked up and that Alex and his team would be closely supervising the tree felling. Officers also advised that they had agreed with the relevant Cabinet Member that a fresh tree survey would be undertaken for every tree within five metres of future bridge works and that ground penetrating radar would be used to accurately plot their root systems. Officers also assured the Panel that they would undertake a walkabout with stakeholders and concerned residents at each bridge site.
- e. In response to a question around alternative courses of action, officers set out that the fundamental problem was that the bridges had deteriorated due to the proximity of trees and so interventions were required to protect the future of Parkland Walk in the long term. Officers provided reassurances to the Panel that the works would be carried out in conjunction with the development of a new conservation plan for Parkland Walk.
- f. Officers commented that sycamore was the most prominent tree on Parkland Walk and that they suffered from a disease which caused die back. It was

hoped that by managing those affected sycamore trees effectively, this would open up space for self-seeding native trees.

- g. The Chair suggested that, given this was third bridge of seven, the Council needed to look at its comms around tree felling on Parkland Walk as the concerns from residents would continue. It was suggested that the Council should get ahead of any negative communications by erecting large notice boards at the site of any trees being felled at Parkland Walk. It was commented that Parkland Walk was a high footfall area and that a simple notice board setting out the reasons the tree was being felled would counter a lot of negative communications. In response, officers advised that they had started the process of getting messaging out through the Council's Communication team and that they would look into putting notices boards on site. The AD Direct Services also agreed to look at publishing the presentation on the website. **(Action: Mark Stevens).**
- h. The Panel noted the comments of one of the Panel Members that one of the key reasons the works were given Planning Permission was that they would make Parkland Walk more accessible to wheelchair users.

**RESOLVED**

Noted.

**138. WORK PROGRAMME UPDATE**

The Panel noted its Work Programme for the 2021-2022 municipal year.

**139. NEW ITEMS OF URGENT BUSINESS**

N/A

**140. DATES OF FUTURE MEETINGS**

It was noted that this was the last meeting of the municipal year. Future meeting dates would be agreed following the Annual Council meeting on 23<sup>rd</sup> May 2022.

CHAIR:

Signed by Chair .....

Date .....

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**Report for:** Environment & Community Safety Scrutiny Panel – 30 June 2022

**Title:** Terms of Reference and Membership

**Report**

**authorised by :** Ayshe Simsek, Acting Democratic Services and Scrutiny Manager

**Lead Officer:** Philip Slawther, Principal Committee Coordinator,  
Tel: 020 8489 2957, e-mail: philip.slawther2@haringey.gov.uk

**Ward(s) affected:** N/A

**Report for Key/**

**Non Key Decision:** N/A

**1. Describe the issue under consideration**

1.1 This report sets out the terms of reference and membership for Overview and Scrutiny and its panels for 2022/23.

**2. Recommendations**

2.1 The Panel is asked to:

(a) Note the terms of reference (Appendix A) and Protocol (Appendix B) for the Overview and Scrutiny Committee and its Panels.

(b) Note the Non-Voting Member protocol (Appendix C).

(c) Note the policy areas/remits and membership for each Scrutiny Panel for 2022/23 (Appendix D).

**3. Reasons for decision**

3.1 The terms of reference and membership of the scrutiny panels above need to be noted at the first meeting of each municipal year.

**4. Overview and Scrutiny Committee**

4.1 As agreed by Council on 23 May, the membership of the Overview and Scrutiny Committee for 2022/23 (OSC) is: Cllr Bevan (Chair); Cllr Pippa Connor (Vice-Chair); Cllr Michelle Simmons-Safo, Cllr Matt White and Cllr Makbule Gunes. The membership of the Committee also includes the statutory education representatives, who have voting rights solely on education matters.

4.2 The terms of reference and role of the OSC and its Panels are set out in Part Two (Article 6), Part Three (Section B) and Part Four (Section G) of the Council's Constitution. Together, these specify key responsibilities for the Committee. This information is provided in full at Appendix A.

4.4 There is also a Protocol, outside the Constitution and provided at Appendix B, that sets out how the OSC is to operate.

**5. Scrutiny Panels**

5.1 Article 6 of the Constitution states the OSC shall appoint Scrutiny Panels in order to discharge the Overview and Scrutiny role.

5.2 The specific functions for any Scrutiny Panels established is outlined in Article 6 of the Constitution at 6.3 (b) and 6.3 (c). The procedure by which this operates is detailed in the Scrutiny Protocol:

- The OSC shall establish four standing Scrutiny Panels, to examine designated public services.
- The OSC shall determine the terms of reference for each Scrutiny Panel.
- If there is any overlap between the business of the Panels, it is the responsibility of the OSC to resolve the issue.
- Areas which are not covered by the four standing Scrutiny Panels shall be the responsibility of the main OSC.
- The Chair of each Scrutiny Panel shall be a member of the OSC, as determined by the OSC at its first meeting.
- It is intended that each Scrutiny Panel shall be comprised of between 3 and 7 backbench or opposition members, and be politically propionate as far as possible.
- Each Scrutiny Panel shall be entitled to appoint up to three non-voting co-optees. The Children and Young People’s Scrutiny Panel membership will include the statutory education representatives of OSC.

5.3 The 2022/23 membership for the four Scrutiny Panels is listed below.

<b>Scrutiny Panel</b>	<b>Membership</b>
Adults and Health	Cllr Pippa Connor (Chair), Cllr Kaushika Amin, Cllr Cathy Brennan; Cllr Yannis Gourtsoyannins; Cllr Thayahlan Iyngkaran; Cllr Felicia Opoku; Cllr Sheila Peacock.
Children and Young People	Cllr Makbule Gunes (Chair), Cllr Anna Abela; Cllr Lester Buxton, Cllr Lotte Collett, Cllr Marsha Isilar-Gosling, Cllr Sue Jameson; Cllr Mary Mason.
Environment and Community Safety	Cllr Michelle Simmons-Safo (Chair); Cllr Eldridge Culverwell; Cllr George Dunstall; Cllr Scott Emery; Cllr Tammy Hymas; Cllr Joy Wallace; Cllr Alex Worrall.
Housing and Regeneration	Cllr Matt White (Chair); Cllr Charles Adje; Cllr Dawn Barnes; Cllr Mark Blake; Cllr Holly Harrison-Mullane; Cllr Tammy Hymas; Cllr Khaled Moyeed.

5.4 The policy areas to be covered by the four existing Scrutiny Panels have been updated. This information, together with the relevant Portfolio holders for each scrutiny body, is attached at Appendix C.

## **6. Contribution to strategic outcomes**

6.1 The contribution scrutiny can make to strategic outcomes will be considered as part of its routine work.

## **7. Statutory Officers Comments**

### **Finance and Procurement**

7.1 The Haringey representatives on the JHOSC are not entitled to any remuneration. As a result, there are no direct financial implications arising from the recommendations set out in this report. Should any of the work undertaken by Overview and Scrutiny generate recommendations with financial implications then these will be highlighted at that time.

### **Legal**

7.2 Under Section 21 (6) of the Local Government Act 2000, an Overview and Scrutiny Committee has the power to appoint one or more sub-committee to discharge any of its functions. The establishment of Scrutiny Panels by the Committee falls within this power and is in accordance with the requirements of the Council's Constitution.

7.3 Scrutiny Panels are non-decision making bodies and the work programme and any subsequent reports and recommendations that each scrutiny panel produces must be approved by the OSC. Such reports can then be referred to Cabinet or Council under agreed protocols.

### **Equality**

7.4 The Council has a public sector equality duty under the Equalities Act (2010) to have due regard to:

- Tackle discrimination and victimisation of persons that share the characteristics protected under S4 of the Act. These include the characteristics of age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex (formerly gender) and sexual orientation;
- Advance equality of opportunity between people who share those protected characteristics and people who do not;
- Foster good relations between people who share those characteristics and people who do not.

7.5 The proposals outlined in this report relate to the membership and terms of reference for the OSC and carry no direct implications for the Council's general equality duty. However, the Committee should ensure that it addresses these duties by considering them within its work programme and those of its panels, as well as individual pieces of work. This should include considering and clearly stating;

- How policy issues impact on different groups within the community, particularly those that share the nine protected characteristics;
- Whether the impact on particular groups is fair and proportionate;
- Whether there is equality of access to services and fair representation of all groups within Haringey;
- Whether any positive opportunities to advance equality of opportunity and/or good relations between people, are being realised.

7.6 The Committee should ensure that equalities comments are based on evidence. Wherever possible this should include demographic and service level data and evidence of residents/service-users views gathered through consultation.

## **8. Use of Appendices**

Appendix A Part Two (Article 6), Part Three (Section B), and Part Four (Section G) of the Constitution of the London Borough of Haringey.

Appendix B Scrutiny Protocol

Appendix C Non-Voting Member Protocol

Appendix D Overview & Scrutiny Remits and Membership 2022/23

## **9. Local Government (Access to Information) Act 1985**

**Appendix A**

**PART TWO – ARTICLES OF THE CONSTITUTION**

Last updated 18 July 2016

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**Article 6 - Overview and Scrutiny**

**6.01 Terms of reference**

The Council will appoint an Overview and Scrutiny Committee to discharge the functions conferred by section 9F of the Local Government Act 2000, the Health & Social Care Act 2001 and the NHS Reform & Health Professionals Act 2002.

**6.02. General role**

Within its terms of reference, the Overview and Scrutiny Committee may:

- (a) Exercise an overview of the forward plan;
- (b) Review or scrutinise decisions made or actions taken in connection with the discharge of any of the Cabinet's or Council's functions;
- (c) Make reports and recommendations to the full Council, the Cabinet or relevant non-Executive Committee in connection with the discharge of any functions;
- (d) Make reports or recommendations on matters affecting the area or its inhabitants;
- (e) Exercise the right to call-in, for reconsideration, key decisions made but not yet implemented by the Executive;
- (f) Receive the reports and recommendations of its commissioned Scrutiny Review Panels; and
- (g) In accordance with statutory regulations to review and scrutinise matters relating to the health service within the Authority's area and to make reports and recommendations thereon to local NHS bodies;
- (h) Enter into or appoint such joint overview and scrutiny committees that include the London Borough of Haringey and other boroughs for the purpose of responding to consultation by NHS bodies on proposals for substantial variation or development in the provision of health services as required by The Local Authority (Public Health, Health and Wellbeing Boards and Health Scrutiny) Regulations 2013.

**6.03 Specific functions**

**(a) Scrutiny Review Panels.**

The Overview and Scrutiny Committee shall appoint Scrutiny Review Panels in order to discharge the Overview and Scrutiny

**Appendix A**

role for designated public services and will co-ordinate their respective roles.

**(b) Policy development and review.**

The Overview and Scrutiny Committee and any Scrutiny Review Panels it may establish may:

- (i) Assist the Council and the Cabinet in the development of its budget and policy framework by in-depth analysis of policy issues;
- (ii) Conduct research, community and other consultation in the analysis of policy issues and possible options;
- (iii) Consider and implement mechanisms to encourage and enhance community participation in the development of policy options;
- (iv) Question members of the Cabinet and chief officers about their views on issues and proposals affecting the area; and
- (v) Liaise with other external organisations operating in the area, whether national, regional or local, to ensure that the interests of local people are enhanced by collaborative working.

**(c) Scrutiny.**

The Overview and Scrutiny Committee and any Scrutiny Review Panels it may establish may:

- (i) Review and scrutinise the decisions made by and performance of the Cabinet and council officers both in relation to individual decisions and over time;
- (ii) Review and scrutinise the performance of the Council in relation to its policy objectives, performance targets and/or particular service areas;
- (iii) Question members of the Cabinet and chief officers about their decisions and performance, whether generally in comparison with service plans and targets over a period of time, or in relation to particular decisions, initiatives or projects;
- (iv) Make recommendations to the Cabinet or relevant non-executive Committee arising from the outcome of the scrutiny process;
- (v) Review and scrutinise the performance of other public bodies in the area and invite reports from them by requesting them to address the overview and scrutiny committee and local people about their activities and performance; and

**Appendix A**

- (vi) Question and gather evidence from any person (with their consent).

**(d) Finance**

Overview and Scrutiny Committee may exercise overall responsibility for the finances made available to them.

**(e) Annual report.**

Overview and Scrutiny Committee must report annually to full Council on their workings and make recommendations for future work programmes and amended working methods if appropriate.

**6.04 Proceedings of Overview and Scrutiny Committee**

The Overview and Scrutiny Committee and any Scrutiny Review Panels it may establish will conduct their proceedings in accordance with the Overview and Scrutiny Procedure Rules set out in Part 4 of this Constitution.

**6.05 Votes of No Confidence**

The Chair of the Overview and Scrutiny Committee or the Chair of a Scrutiny Review Panel shall cease to hold that office as a Scrutiny member if a vote of no confidence, of which notice appears on the agenda, is carried at the meeting of the relevant body. The responsibilities of that member shall be carried out by the relevant Vice-Chair until such time as a subsequent meeting of that body has been notified of the appointment of a replacement or the reappointment of the member concerned. In the event of all members of the Overview and Scrutiny Committee having been removed from office in this way at any time, Scrutiny functions shall in the interim be carried out by Full Council.

**Appendix A**

**PART THREE – RESPONSIBILITY FOR FUNCTIONS**

**SECTION B**

Last updated 18 July 2016

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**SECTION 2 – COMMITTEES**

The following shall be committees of the Council and they shall have the membership as described in the Appointments of Committees, Sub-Committees, Panels, etc (as approved by the Annual Meeting):

- 1. The Corporate Committee**
  - 2. Combined Pensions Committee and Board**
  - 3. Staffing and Remuneration Committee**
  - 4. Overview and Scrutiny Committee**
  - 5. Standards Committee**
  - 6. Alexandra Palace and Park Board**
  - 7. The Regulatory Committee**
  - 8. The Health and Wellbeing Board**
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**4. Overview and Scrutiny Committee**

The Overview and Scrutiny Committee may:

- (a) exercise an overview of the forward plan;
- (b) review or scrutinise decisions made or actions taken in connection with the discharge of any of the Cabinet's or Council's functions;
- (c) make reports and recommendations to the full Council, the Cabinet or relevant non-Executive Committee in connection with the discharge of any functions;
- (d) make reports or recommendations on matters affecting the area or its inhabitants;
- (e) exercise the right to call-in, for reconsideration, key decisions made but not yet implemented by the Cabinet;
- (f) receive the reports and recommendations of its Scrutiny Review Panels;

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- (g) in accordance with statutory regulations to review and scrutinise matters relating to the health service and all NHS funded services within the Authority's area and to make reports and recommendations thereon to local NHS and NHS funded bodies;
- (h) enter into or appoint such joint overview and scrutiny committees that include the London Borough of Haringey and other boroughs for the purpose of responding to consultation by NHS bodies on proposals for substantial variation or development in the provision of health services as required by The Local Authority (Public Health, Health and Wellbeing Boards and Health Scrutiny) Regulations 2013;
- (i) review or scrutinise decisions made, or other action taken, in connection with the discharge by the responsible partner authorities of their crime and disorder functions;
- (j) make reports or recommendations to the Cabinet or full Council where appropriate with respect to the discharge of the crime and disorder functions by the responsible partner authorities;
- (k) make arrangements which enable any Councillor who is not a Committee Member to refer any crime and disorder matter to the Committee under the Councillor Call for Action procedure; and
- (l) make arrangements which enable any Councillor who is not a Committee Member to refer to the Committee any local government matter which is relevant to the functions of the Committee under the Councillor Call for Action procedure.
- (m) there is a Protocol outside this Constitution setting out how the Overview and Scrutiny Committee is to operate. The Protocol shall be applied in a manner consistent with the Committee Procedure Rules in Part 4 and any issue on procedure at the meeting shall be subject to the ruling of the Chair. The Protocol can be amended by the written agreement of the Leaders of the Political Groups on the Council.
- (o) to appoint two representatives to the standing Joint Health Overview and Scrutiny Committee for North Central London. (Since this appointment is for only two Members to the Joint Committee, the "political proportionality" rules in the Local Government and Housing Act 1989 do not apply.)

**SECTION 3 - SUB-COMMITTEES AND PANELS**

The following bodies shall be created as Sub-Committees of the relevant Committee of the Council under which they are listed. Bodies described as "Panels" are Sub-Committees unless otherwise stated. Sub-Committees shall

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report to their parent bodies and they shall have the membership as described in the Appointments of Non-Executive Committees, Sub-Committees, Panels, etc as approved by the Annual Meeting.

**2. Under Overview and Scrutiny Committee**

**2.1 Scrutiny Review Panels**

- (a) To carry out scrutiny processes relevant to particular services as determined by Overview and Scrutiny Committee and within the parameters, protocols and procedures agreed by Overview and Scrutiny Committee for all Scrutiny Review Panels.
- (b) Within these scrutiny processes to request and receive submissions, information and answers to questions from Cabinet Members, officers and other senior employees of the Council, service users, external experts and relevant members of the public.
- (c) To refer the findings/recommendations in the form of a written report, with the approval of the Overview and Scrutiny Committee, to The Cabinet and/or the Council as appropriate.

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**PART FOUR – RULES OF PROCEDURE**

**SECTION G – OVERVIEW & SCRUTINY PROCEDURE RULES**

Last updated 21 July 2014

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**1. The arrangements for Overview and Scrutiny**

- 1.1 The Council will have one Overview and Scrutiny Committee, which will have responsibility for all overview and scrutiny functions on behalf of the Council.
- 1.2 The terms of reference of the Overview and Scrutiny Committee will be:
- (i) The performance of all overview and scrutiny functions on behalf of the Council.
  - (ii) The appointment of Scrutiny Review Panels, with membership that reflects the political balance of the Council.
  - (iii) To determine the terms of reference of all Scrutiny Review Panels.
  - (iv) To receive reports from local National Health Service bodies on the state of health services and public health in the borough area.
  - (v) To enter into or appoint such joint overview and scrutiny committees that include the London Borough of Haringey and other boroughs for the purpose of responding to consultation by NHS bodies on proposals for substantial variation or development in the provision of health services as required by The Local Authority (Public Health, Health and Wellbeing Boards and Health Scrutiny) Regulations 2013.
  - (vi) To monitor the effectiveness of the Council's Forward Plan.
  - (vii) To receive all appropriate performance management and budget monitoring information.
  - (viii) To approve a programme of future overview and scrutiny work so as to ensure that the Overview and Scrutiny Committee's and Scrutiny Review Panels' time is effectively and efficiently utilised;
  - (ixi) To consider all requests for call-in and decide whether to call-in a key decision, how it should be considered and whether to refer the decision to the Cabinet or to Council.
  - (x) To monitor the effectiveness of the Call-in procedure.

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- (xi) To review and scrutinise action taken by partner authorities in discharge of crime and disorder functions and to make reports and recommendations to Cabinet and Council on these.
- (xii) To make arrangements which enable any Councillor who is not a Committee Member to refer any local government matter, or any crime and disorder matter, to the Committee under the Councillor Call for Action Procedure.
- (xiii) To ensure that referrals from Overview and Scrutiny Committee to the Cabinet either by way of report or call-in are managed efficiently, and
- (xiv) To ensure community and voluntary sector organisations, users of services and others are appropriately involved in giving evidence to the Overview and Scrutiny Committee or relevant Scrutiny Review Panel.

1.3 The Overview and Scrutiny Committee may establish a number of Scrutiny Review Panels:

- (i) Scrutiny Reviews Panels are appointed to examine designated Council services. Scrutiny Review Panels will refer their findings/recommendations in the form of a written report, with the approval of the Overview and Scrutiny Committee, to the Cabinet and/or the Council as appropriate.
- (ii) Scrutiny Review Panels will analyse submissions, request and analyse any additional information, and question the Cabinet Member(s), relevant Council officers, local stakeholders, and where relevant officers and/or board members of local NHS bodies or NHS funded bodies.
- (iii) Subject to the approval of the Overview and Scrutiny Committee, Scrutiny Review Panels will be able to appoint external advisors and/or to commission specific pieces of research if this is deemed necessary.
- (iv) Scrutiny Review Panels should make every effort to work by consensus; however, in exceptional circumstances Members may submit minority reports.
- (v) Prior to publication, draft reports will be sent to the relevant chief officers or where relevant officers of the National Health Service for checking for inaccuracies and the presence of exempt and/or confidential information; Scrutiny Review Panel members will revisit any conclusions drawn from disputed information;

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- (vi) Following approval by the Overview and Scrutiny Committee, final reports and recommendations will be presented to the next available Cabinet meeting together with an officer report where appropriate. The Cabinet will consider the reports and formally agree their decisions.
  - (vii) Following approval by the Overview and Scrutiny Committee, reports on NHS, non-executive or regulatory matters will be copied to the Cabinet for information.
  - (viii) At the Cabinet meeting to receive the final report and recommendations, the Chair of the Overview and Scrutiny Committee or the Chair of the Scrutiny Review Panel may attend and speak.
  - (ix) After an appropriate period, post implementation, Overview and Scrutiny Committee will carry out a follow up review to determine if the recommendations had the intended outcomes and to measure any improvements.
- 1.4 When Scrutiny Review Panels report on non-executive or regulatory functions the above rules apply, except the references to The Cabinet shall be taken as reference to the relevant non-executive body.
- 1.5 The Overview and Scrutiny Committee shall undertake scrutiny of the Council's budget through a Budget Scrutiny process. The procedure by which this operates is detailed in the Protocol covering the Overview and Scrutiny Committee.
- 1.6 All Overview and Scrutiny meetings shall take place in public (except where exempt or confidential matters are considered).
- 1.7 The Overview and Scrutiny function should not be seen as an alternative to established disciplinary, audit or complaints mechanisms and should not interfere with or pre-empt their work.
- 2. Membership of the Overview and Scrutiny Committee and Scrutiny Review Panels**
- 2.1 All Councillors (except Members of the Cabinet) may be members of the Overview and Scrutiny Committee and the Scrutiny Review Panels. However, no Member may be involved in scrutinising a decision in which he/she has been directly involved.
- 2.2 The membership of the Overview and Scrutiny Committee and Scrutiny Review Panels shall, as far as is practicable, be in proportion to the representation of different political groups on the Council.

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### **3. Co-optees**

- 3.1 Each Scrutiny Review Panel shall be entitled to appoint up to three people as non-voting co-optees.
- 3.2 Statutory voting non-Councillor members of Overview and Scrutiny Committee will be paid an allowance in accordance with the Members' Allowances Scheme in Part 6 of this Constitution.

### **4. Education representatives**

- 4.1 The Overview and Scrutiny Committee and the Scrutiny Review Panel whose terms of reference relate to education functions that are the responsibility of the Cabinet, shall include in its membership the following representatives:
  - (i) At least one Church of England diocesan representative (voting).
  - (ii) At least one Roman Catholic diocesan representative (voting).
  - (iii) 2 parent governor representatives (voting).

These voting representatives will be entitled to vote where the Overview and Scrutiny Committee or the Scrutiny Review Panel is considering matters that relate to relevant education functions. If the Overview and Scrutiny Committee or Scrutiny Review Panel is dealing with other matters, these representatives shall not vote on those matters though they may stay in the meeting and speak at the discretion of the Chair. The Overview and Scrutiny Committee and Scrutiny Review Panel will attempt to organise its meetings so that relevant education matters are grouped together.

### **5. Meetings of the Overview and Scrutiny Committee and Scrutiny Review Panels**

- 5.1 In addition to ordinary meetings of the Overview and Scrutiny Committee, extraordinary meetings may be called from time to time as and when appropriate. An Overview and Scrutiny Committee meeting may be called by the Chair of the Overview and Scrutiny Committee after consultation with the Chief Executive, by any two Members of the Committee or by the proper officer if he/she considers it necessary or appropriate.
- 5.2 In addition to ordinary meetings of the Scrutiny Review Panels, extraordinary meetings may be called from time to time as and when appropriate. A Scrutiny Review Panel meeting may be called by the Chair of the Panel after consultation with the Chief Executive, by any two Members of the Committee or by the proper officer if he/she considers it necessary or appropriate.

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### **6. Quorum**

The quorum for the Overview Scrutiny Committee and for each Scrutiny Review Panel shall be at least one quarter of its membership and not less than 3 voting members.

### **7. Chair of the Overview and Scrutiny Committee and Scrutiny Review Panels**

7.1 The Chair of the Overview and Scrutiny Committee will be appointed by the Council.

7.2 The Chair of the Overview and Scrutiny Committee shall resign with immediate effect if a vote of no confidence is passed by the Overview and Scrutiny Committee.

7.3 Chairs of Scrutiny Review Panels will be drawn from among the Councillors sitting on the Overview and Scrutiny Committee. Subject to this requirement, the Overview and Scrutiny Committee may appoint any person as it considers appropriate as Chair having regard to the objective of cross-party chairing in proportion to the political balance of the Council. The Scrutiny Review Panels shall not be able to change the appointed Chair unless there is a vote of no confidence as outlined in Article 6.5 in this Constitution.

7.4 The Chair of the Budget Scrutiny Review process will be drawn from among the opposition party Councillors sitting on the Overview and Scrutiny Committee. The Overview and Scrutiny Committee shall not be able to change the appointed Chair unless there is a vote of no confidence as outlined in Article 6.5 in this Constitution.

### **8. Work programme**

Overview and Scrutiny Committee will determine the future scrutiny work programme and will establish Scrutiny Review Panels to assist it to perform its functions. The Committee will appoint a Chair for each Scrutiny Review Panel.

### **9. Agenda items for the Overview and Scrutiny Committee**

9.1 Any member of the Overview and Scrutiny Committee shall be entitled to give notice to the proper officer that he/she wishes an item relevant to the functions of the Committee to be included on the agenda for the next available meeting of the Committee. On receipt of such a request the proper officer will ensure that it is included on the next available agenda.

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- 9.2 The Overview and Scrutiny Committee shall also respond, as soon as its work programme permits, to requests from the Council and, if it considers it appropriate, from the Cabinet to review particular areas of Council activity. Where they do so, the Overview and Scrutiny Committee shall report their findings and any recommendations back to the Cabinet within an agreed timescale.

### **10. Policy review and development**

- 10.1 The role of the Overview and Scrutiny Committee in relation to the development of the Council's budget and policy framework is set out in the Budget and Policy Framework Procedure Rules in Part 4 of this constitution.
- 10.2 In relation to the development of the Council's approach to other matters not forming part of its policy and budget framework, the Overview and Scrutiny Committee and its Scrutiny Review Panels may make proposals to the Cabinet for developments insofar as they relate to matters within their terms of reference. The Scrutiny Review Panels must do so via the Overview and Scrutiny Committee.

### **11. Reports from the Overview and Scrutiny Committee**

Following endorsement by the Overview and Scrutiny Committee, final reports and recommendations will be presented to the next available Cabinet meeting. The procedure to be followed is set out in paragraphs 1.3 or 1.4 above.

### **12. Making sure that overview and scrutiny reports are considered by the Cabinet**

- 12.1 The agenda for Cabinet meetings shall include an item entitled 'Issues arising from Scrutiny'. Reports of the Overview and Scrutiny Committee referred to the Cabinet shall be included at this point in the agenda unless either they have been considered in the context of the Cabinet's deliberations on a substantive item on the agenda or the Cabinet gives reasons why they cannot be included and states when they will be considered.
- 12.2 Where the Overview and Scrutiny Committee prepares a report for consideration by the Cabinet in relation to a matter where decision making power has been delegated to an individual Cabinet Member, a Committee of the Cabinet, an Area Committee, or an Officer, or under Joint Arrangements, then the Overview and Scrutiny Committee will also submit a copy of their report to that body or individual for consideration, and a copy to the proper officer. If the Member, committee, or officer with delegated decision making power does not accept the recommendations of the Overview and Scrutiny Committee, then the

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body/he/she must then refer the matter to the next appropriate meeting of the Cabinet for debate before making a decision.

### **13. Rights and powers of Overview and Scrutiny Committee members**

#### **13.1 Rights to documents**

- (i) In addition to their rights as Councillors, members of the Overview and Scrutiny Committee and Scrutiny Review Panels have the additional right to documents, and to notice of meetings as set out in the Access to Information Procedure Rules in Part 4 of this Constitution.
- (ii) Nothing in this paragraph prevents more detailed liaison between the Cabinet and the Overview and Scrutiny Committee and Scrutiny Review Panels as appropriate depending on the particular matter under consideration.

#### **13.2 Powers to conduct enquiries**

The Overview and Scrutiny Committee and Scrutiny Review Panels may hold enquiries into past performance and investigate the available options for future direction in policy development and may appoint advisers and assessors to assist them in these processes. They may go on site visits, conduct public surveys, hold public meetings, commission research and do all other things that they reasonably consider necessary to inform their deliberations, within available resources. They may ask witnesses to attend to address them on any matter under consideration and may pay any advisers, assessors and witnesses a reasonable fee and expenses for doing so. Scrutiny Review Panels require the support of the Overview and Scrutiny Committee to do so.

#### **13.3 Power to require Members and officers to give account**

- (i) The Overview and Scrutiny Committee and Scrutiny Review Panels may scrutinise and review decisions made or actions taken in connection with the discharge of any Council functions (Scrutiny Review Panels will keep to issues that fall within their terms of reference). As well as reviewing documentation, in fulfilling the scrutiny role, it may require any Member of the Cabinet, the Head of Paid Service and/or any senior officer (at second or third tier), and chief officers of the local National Health Service to attend before it to explain in relation to matters within their remit:
  - (a) any particular decision or series of decisions;

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- (b) the extent to which the actions taken implement Council policy (or NHS policy, where appropriate); and
- (c) their performance.

It is the duty of those persons to attend if so required. At the discretion of their Director, council officers below third tier may attend, usually accompanied by a senior manager. At the discretion of the relevant Chief Executive, other NHS officers may also attend overview and scrutiny meetings.

- (ii) Where any Member or officer is required to attend the Overview and Scrutiny Committee or Scrutiny Review Panel under this provision, the Chair of that body will inform the Member or proper officer. The proper officer shall inform the Member or officer in writing giving at least 10 working days notice of the meeting at which he/she is required to attend. The notice will state the nature of the item on which he/she is required to attend to give account and whether any papers are required to be produced for the Overview and Scrutiny Committee or Scrutiny Review Panel. Where the account to be given to Overview and Scrutiny Committee or Scrutiny Review Panel will require the production of a report, then the Member or officer concerned will be given sufficient notice to allow for preparation of that documentation.
- (iii) Where, in exceptional circumstances, the Member or officer is unable to attend on the required date, then the Overview and Scrutiny Committee or Scrutiny Review Panel shall in consultation with the Member or officer arrange an alternative date for attendance, to take place within a maximum of 10 days from the date of the original request.

### **14. Attendance by others**

The Overview and Scrutiny Committee or Scrutiny Review Panel may invite people other than those people referred to in paragraph 13 above to address it, discuss issues of local concern and/or answer questions. It may for example wish to hear from residents, stakeholders and Members and officers in other parts of the public sector and may invite such people to attend. Attendance is optional.

### **15. Call-in**

The call-in procedure is dealt with separately at Part 4 Section H of the Constitution, immediately following these Overview and Scrutiny Procedure Rules.

### **16. Councillor Call for Action (CCfA)**

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The Council has adopted a Protocol for handling requests by non-Committee Members that the Committee should consider any local government matter which is a matter of significant community concern. This procedure should only be a last resort once the other usual methods for resolving local concerns have failed. Certain matters such as individual complaints and planning or licensing decisions are excluded.

Requests for a CCfA referral should be made to the Democratic Services Manager, who will check with the Monitoring Officer that the request falls within the Protocol. The Councillor making the referral will be able to attend the relevant meeting of the Committee to explain the matter. Among other actions, the Committee may: (i) make recommendations to the Cabinet, Directors or partner agencies, (ii) ask officers for a further report, (iii) ask for further evidence from the Councillor making the referral, or (iv) decide to take no further action on the referral.

The Protocol is not included within this Constitution but will be subject to regular review by the Committee.

**17. Procedure at Overview and Scrutiny Committee meetings and meetings of the Scrutiny Review Panels.**

- (a) The Overview and Scrutiny Committee shall consider the following business as appropriate:
  - (i) apologies for absence;
  - (ii) urgent business;
  - (iii) declarations of interest;
  - (iv) minutes of the last meeting;
  - (v) deputations and petitions;
  - (vi) consideration of any matter referred to the Committee for a decision in relation to call-in of a key decision;
  - (vii) responses of the Cabinet to reports of the Committee;
  - (viii) business arising from Area Committees;
  - (ix) the business otherwise set out on the agenda for the meeting.
- (b) A Scrutiny Review Panel shall consider the following business as appropriate:

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- (i) minutes of the last meeting;
  - (ii) declarations of interest;
  - (iii) the business otherwise set out on the agenda for the meeting.
- (c) Where the Overview and Scrutiny Committee or Scrutiny Review Panel has asked people to attend to give evidence at meetings, these are to be conducted in accordance with the following principles:
- (i) that the investigation be conducted fairly and all members of the Overview and Scrutiny Committee and Scrutiny Review Panels be given the opportunity to ask questions of attendees, to contribute and to speak;
  - (ii) that those assisting the Overview and Scrutiny Committee or Scrutiny Review Panel by giving evidence be treated with respect and courtesy;
  - (iii) that the investigation be conducted so as to maximise the efficiency of the investigation or analysis; and
  - (iv) that reasonable effort be made to provide appropriate assistance with translation or alternative methods of communication to assist those giving evidence.
- (d) Following any investigation or review, the Overview and Scrutiny Committee or Scrutiny Review Panel shall prepare a report, for submission to the Cabinet and shall make its report and findings public.

**17A. Declarations Of Interest Of Members**

- (a) If a member of the Overview and Scrutiny Committee or Scrutiny Review Panel has a disclosable pecuniary interest or a prejudicial interest as referred to in Members' Code of Conduct in any matter under consideration, then the member shall declare his or her interest at the start of the meeting or as soon as the interest becomes apparent. The member may not participate or participate further in any discussion of the matter or participate in any vote or further vote taken on the matter at the meeting and must withdraw from the meeting until discussion of the relevant matter is concluded unless that member has obtained a dispensation from the Council's Standards Committee.

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- (b) If a member of the Overview and Scrutiny Committee or Scrutiny Review Panel has a personal interest which is not a disclosable pecuniary interest nor a prejudicial interest, the member is under no obligation to make a disclosure at the meeting but may do so if he/she wishes.

**18. The Party Whip**

Scrutiny is intended to operate outside the party whip system. However, when considering any matter in respect of which a Member of scrutiny is subject to a party whip the Member must declare the existence of the whip and the nature of it before the commencement of the Committee/Panel's deliberations on the matter. The Declaration, and the detail of the whipping arrangements, shall be recorded in the minutes of the meeting.

The expression "party whip" can be taken to mean: "Any instruction given by or on behalf of a political group to any Councillor who is a Member of that group as to how that Councillor shall speak or vote on any matter before the Council or any committee or sub-committee, or the application or threat to apply any sanction by the group in respect of that Councillor should he/she speak or vote in any particular manner."

**19. Matters within the remit of more than one Scrutiny Review Panel**

Should there be any overlap between the business of any Scrutiny Review Panels, the Overview and Scrutiny Committee is empowered to resolve the issue.

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**PROTOCOL COVERING OVERVIEW AND SCRUTINY COMMITTEE (OSC)**

**1. INTRODUCTION**

- 1.1 A key objective of Haringey's Governance Review 2010/11 was to ensure that the Overview and Scrutiny function can help the Council to make key decisions and develop policy in a useful and effective manner.
- 1.2 The Terms of Reference for the OSC is stated in the Council's Constitution (Part 3 Section C). The purpose of this protocol is to set out in detail the process by which the OSC will function.
- 1.3 This document will be subject to regular review along with other governance arrangements, to ensure that it remains updated in the light of experience.

**2. AIMS OF THE OVERVIEW AND SCRUTINY COMMITTEE**

- 2.1 To provide a framework within which the work of the Council can be scrutinised in a constructive way that adds value to the Council's performance.
- 2.2 To help the Council to achieve its objectives by identifying areas for achieving excellence, and to carry out a scrutiny which identifies what needs to be done to improve the situation.
- 2.3 Not to duplicate work carried out by the Council, but provide an objective view of what needs to be done to improve the quality and cost effectiveness of services provided to local people.

**3. RESPONSIBILITIES**

- 3.1 The OSC can scrutinise any matter which affects the authority's area or its residents' wellbeing.
- 3.2 The Local Government Act 2000, the Health and Social Care Act 2001, the Local Government & Public Involvement in Health Act 2007, and the Police and Justice Act 2006 give the OSC the power to:
  - (i) Review and scrutinise decisions made or actions taken in connection with the discharge of any of the functions of the Executive or Full Council;
  - (ii) Review and scrutinise local NHS-funded services, and to make recommendations to reduce health inequalities in the local community;
  - (iii) Review and scrutinise Crime Reduction Partnerships;<sup>1</sup>
  - (iv) Make reports and recommendations on any issue affecting the authority's area, to the Full Council, its Committees or Sub-Committees, the Executive, or other appropriate external body;
  - (v) "Call In" for reconsideration a decision made by the Executive;
  - (vi) Require information from relevant partner authorities;<sup>2</sup>

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<sup>1</sup> Section 19 of the Police and Justice Act 2006

<sup>2</sup> Section 121 of the Local Government and Public Involvement in Health Act 2007

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- (vii) Give notice to a relevant partner authority that they must have regard to scrutiny reports and recommendations on any local improvement targets.<sup>3</sup>
- 3.3 Scrutiny recommendations shall be responded to by the appropriate body within 2 months of receiving the recommendations.<sup>4</sup> Where a response is requested from NHS-funded bodies, the response shall be made within 28 days.<sup>5</sup>
- 3.4 The OSC shall be responsible for scrutinising the draft Treasury Management Strategy Statement (TMSS) annually before its adoption by full Council, in accordance with the Council's Constitution (Part 4 Section I).
- 3.5 The OSC shall respond to a Councillor Call for Action (CCfA) referral, which will be handled in accordance with the Council's Constitution (Part 4 Section G).

**Scrutiny Review Panels**

- 3.6 The Overview and Scrutiny Committee shall establish 4 standing Scrutiny Review Panels, to examine designated public services.
- 3.7 The Overview and Scrutiny Committee shall determine the terms of reference of each Scrutiny Review Panel. If there is any overlap between the business of the Panels, it is the responsibility of the Overview and Scrutiny Committee to resolve this issue.
- 3.8 Areas which are not covered by the 4 standing Scrutiny Review Panels shall be the responsibility of the main Overview and Scrutiny Committee.

**4. MEMBERSHIP AND CHAIR**

- 4.1 The Overview and Scrutiny Committee shall comprise 5 members, and be politically proportionate as far as possible. The Committee shall also comprise statutory education representatives, who shall have voting rights solely on education matters. The membership shall be agreed by the Group Leaders, Chief Executive and Monitoring Officer, and ratified each year at the Annual Council Meeting.
- 4.2 The chair of the OSC shall be a member of the majority group. The vice-chair shall be a member of the largest minority group. These appointments shall be ratified each year at the Annual Council Meeting.

**Scrutiny Review Panels**

- 4.3 The chair of each Scrutiny Review Panel shall be a member of the OSC, and shall be determined by the OSC at their first meeting.

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<sup>3</sup> Section 122(21C) of the Local Government and Public Involvement in Health Act

<sup>4</sup> Ibid section 122 (21B)

<sup>5</sup> Regulation 3 of Local Authority (Overview and Scrutiny Committees Health Scrutiny Functions) Regulations 2002

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- 4.4 It is intended that each Scrutiny Review Panel shall be comprised of between 3 and 7 members, and be politically proportionate as far as possible. It is intended that other than the chair, the other members are non-executive members who do not sit on the OSC.
- 4.5 Each Scrutiny Review Panel shall be entitled to appoint up to three non-voting co-optees.
- 4.6 If there is a Children and Young People's Scrutiny Review Panel, the membership shall include the statutory education representatives of OSC. It is intended that the education representatives would also attend the Overview and Scrutiny Committee meetings where reports from a relevant Scrutiny Review Panel are considered.

**5. MEETING FREQUENCY AND FORMAT**

- 5.1 The intention is that OSC shall hold 6 scheduled meetings each year. One meeting, at the start of the civic year, shall agree the annual work programme of the OSC. One meeting, in January, shall consider the budget scrutiny reports from each Scrutiny Review Panel. The remaining meetings shall undertake the work programme and consider the reports from the Scrutiny Review Panels.
- 5.2 An extraordinary meeting of the OSC may be called in accordance with the Council's Constitution (Part 4 Section G).
- 5.3 The agenda and papers for OSC shall be circulated to all members and relevant partners at least 5 clear days before the meeting.
- 5.4 There shall be a standing item on OSC meeting agendas to receive feedback from Area Committees. Area Committee Chairs shall be able to attend OSC meetings, and ask questions.
- 5.5 Members of the Council may Call In a decision of the Executive, or any Key Decision made under delegated powers, within 5 working days of the decision being made. The full procedure is given in the Council's Constitution (Part 4 Section H).
- 5.6 Pre-decision scrutiny on forthcoming Cabinet decisions shall only be undertaken at scheduled OSC meetings, in adherence with the Council's Forward Plan.

**Scrutiny Review Panels**

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- 5.7 It is intended that each Scrutiny Review Panel shall hold 4 scheduled meetings each year.
- 5.8 An extraordinary meeting of a Scrutiny Review Panel may be called in accordance with the Council's Constitution (Part 4 Section G).
- 5.9 The agenda and papers for Scrutiny Review Panels shall be circulated to all members and relevant partners at least 5 clear days before the meeting.

### **6. PROCESS FOR CABINET INVOLVEMENT**

- 6.1 The OSC shall develop recommendations for arrangements to focus its resources and time available on effective scrutiny of the Cabinet, within the guidance of this protocol. It is not intended that this will include submitting written questions to Cabinet members, in advance of an OSC meeting. The recommended arrangements shall be jointly discussed with the Cabinet prior to the first meeting of OSC.
- 6.2 The Leader of the Council and Chief Executive shall be invited to OSC once a year, at the meeting when the Committee's work programme is set. This shall be an opportunity to jointly discuss the Council's priorities for the next year.
- 6.3 The Leader/ Cabinet Member attending an OSC or Scrutiny Review Panel meeting may be accompanied and assisted by any service officers they consider necessary. The Member may invite an officer attending to answer a question on their behalf.

### **7. THE OSC WORK PROGRAMME**

- 7.1 The Council's Policy, Intelligence and Partnerships Unit shall coordinate the work programme of the OSC at the beginning of each civic year.
- 7.2 Any partner, member or service user may suggest an item for scrutiny. The OSC shall have regard to all such suggestions when they decide their work programme.
- 7.3 The OSC and Scrutiny Review Panels are able to request reports from the following areas to enable its scrutiny role, which shall be identified in the OSC's work programme:
- (i) **Performance Reports;**
  - (ii) **One off reports** on matters of national or local interest or concern;
  - (iii) Issues arising out of **internal and external assessment;**
  - (iv) Issues on which the Cabinet or officers would like **the Committee's views or support;**
  - (v) Reports on **strategies and policies** under development;
  - (vi) **Progress reports** on implementing previous scrutiny recommendations accepted by the Cabinet or appropriate Executive body.

**Appendix B**

7.4 In deciding their work programme for the year, the OSC and Scrutiny Review Panels shall determine how partnership bodies shall be scrutinised within the boundaries of scheduled meetings.

**8. BUDGET SCRUTINY REVIEW**

8.1 The budget shall be scrutinised by each Scrutiny Review Panel, in their respective areas. Their reports shall go to the OSC for approval. The areas of the budget which are not covered by the Scrutiny Review Panels shall be considered by the main OSC.

8.2 A lead OSC member from the largest opposition group shall be responsible for the co-ordination of the Budget Scrutiny process and recommendations made by respective Scrutiny Review Panels relating to the budget.

8.3 To allow the OSC to scrutinise the budget in advance of it formally being set and convey those recommendations to the Cabinet, the following timescale is suggested:

- **Scrutiny Review Panel Meetings: May to November**  
Each Scrutiny Review Panel shall undertake budget scrutiny in their respective areas, to be overseen by the lead member referred to in paragraph 9.2. Between May and November, this shall involve scrutinising the 3-year Medium Term Financial Plan approved at the budget-setting full Council meeting in February.
- **Cabinet report on the new 3-year Medium Term Financial Plan to members of the OSC: December**  
The Cabinet shall release their report on the new 3-year Medium Term Financial Plan to members of the OSC, following their meeting to agree the proposals in December.
- **Scrutiny Review Panel Meetings: January**  
Overseen by the lead member referred to in paragraph 9.2, each Scrutiny Review Panel shall hold a meeting following the release of the December Cabinet report on the new 3-year Medium Term Financial Plan. Each Panel shall consider the proposals in this report, for their respective areas, in addition to their budget scrutiny already carried out. The Scrutiny Review Panels may request that the Cabinet Member for Finance and Sustainability and/or Senior Officers attend these meetings to answer questions.
- **OSC Meeting: January**  
Each Scrutiny Review Panel shall submit their final budget scrutiny report to the OSC meeting in January containing their recommendations/proposal in respect of the budget for ratification by the OSC.
- **Cabinet Meeting: February**  
The recommendations from the Budget Scrutiny process, ratified by the OSC, shall be fed back to Cabinet. As part of the budget setting process, the Cabinet will clearly set out its response to the recommendations/proposals made by the OSC in relation to the budget.

## **Protocol for Non - Voting Co-opted Members**

### **Introduction**

- 1.1 The primary purpose of establishing a protocol for the co-option of non statutory, non-voting scrutiny members is as follows:
- To set out how the appointment and role of non- voting scrutiny Panel members is taken forward.
- 1.2 Each Scrutiny panel is entitled to appoint up to three non-voting co-optees to assist scrutiny with its work. Non -voting co-optees are intended to bring an additional element of external challenge to the work of the scrutiny panels. By bringing a diverse spectrum of experience and adding a different perspective to many items, they are expected to add value to scrutiny by performing the following roles:
- To act as a non-party political voice for those who live and/or work in Haringey; and
  - To bring specialist knowledge and/or skills to the Overview and Scrutiny process and bring an element of external challenge by representing the public.
- 1.3 For the purposes of this protocol, the term ‘Co-opted members/Co-optees’ refers to Co-opted Non-statutory, Non-voting scrutiny members. Sections 2.4, 3, 4 and 5 of this protocol could also be applicable to Standards Committee which is also able to appoint up to 6 non-voting co-opted members as set out in the Constitution at Article 9 - paragraph 9.02.

## **2. Non - Voting Co-opted members**

- 2.1 Most members on Scrutiny Committees are elected members and voting co-opted members. Although provision is available for the appointment of up to three co-optees on for each Scrutiny Panel. The decision making on appointment of non – voting co-opted members should take place at the start of the Municipal year.
- 2.2 Non-voting Co-opted members will be an integral part of Scrutiny Panels and are able to contribute to questioning of witnesses and analysis of evidence. Scrutiny Panel chairs are advised to invite individuals who have specific and detailed knowledge of a particular issue to act as expert witnesses or independent external advisers instead of being applicable to the appointment process at section 5 below , as this will provide them with greater scope to contribute to evidence received by panels.
- 2.3 It is expected that appointed non-voting co-optees will:
- Attend formal meetings of the Panel, which are usually held in the evening.
  - Attend additional meetings and evidence gathering sessions such as site visits.
  - Prepare for meetings by reading the agenda papers and additional information to familiarise themselves with the issues being scrutinised.

- Prior to meetings consider questions they may wish to put to Cabinet Members, officers, and external witnesses.
- Help the Panel to make practical suggestions for improvements to services.
- Assist in the preparation of reports and the formulation of recommendations.
- Contribute to the development of the annual scrutiny work programme.
- Establish good relations with members, officers and other co-optees.
- Abide by the relevant sections of the Council's Constitution in terms of the rules and procedures for Overview and Scrutiny; and
- Keep abreast of key issues for the authority and bear these in mind when scrutinising services and making recommendations for improvement!

2.4 Non-voting co-opted member should also note the following:

- Co-optees on Scrutiny Panels will have no voting rights.
- Each co-opted member will usually be appointed for a period of 1 year by the Scrutiny panel at their first meeting of the Municipal year and their membership reviewed on an annual basis by the Scrutiny Panel.
- Employees and existing Councillors of Haringey Council are excluded from applying to be Co-optees.

### **3. Appointment process**

3.1 Primarily, Scrutiny will seek nominations from established community groups for Non -voting Co-optee positions. Where the panel identifies that a Non - voting Co-opted member maybe beneficial to the work of the Panel and its work programme for the coming municipal year, the Chair of Scrutiny and Panel Chair , supported with advice from Scrutiny Officers, will identify the appropriate community organisation to invite nominations for this role. The community groups will be known through established contact with the Council and through their existing contact with scrutiny members by participating in reviews.

3.2 Where the above is not possible and a particular experience/ expertise is required to assist the Panel for the duration of the municipal year, consideration can also be given to advertising the position on council's website and social media

3.3 Community organisations will be sent:

- Information on the role of overview and scrutiny non -voting co-opted members.
- Protocol for co-opted non-statutory non-voting members
- Information on the relevant Scrutiny Panel, the Scrutiny Work programme, and the skills and experience being sought to allow the community organisation to identify the appropriate individual to nominate.

3.4 Where the Panel is seeking particular expertise/ experience which is not available through contact with community organisations and the role is advertised, an application form will be sent to interested applicants. This will include a number of questions that have been devised by the Chair of Overview and Scrutiny and Scrutiny

Panel Chair and Scrutiny Officers which will draw out the experience, community involvement and expertise needed for participation in this role.

- 3.5 The Scrutiny Panel Chair, along relevant scrutiny officer will shortlist suitable candidates. This will include an assessment against the Scrutiny Work Plan , role in the community, and considering the criteria at section 1.1 above. Applicants will also be asked to attend a short interview and provide a reference.

#### **4. Term of office**

- 4.1 Non-voting Co-opted members will be appointed for the duration of the Municipal year and the Scrutiny Panel will annually renew their membership according to consideration of their work plan.
- 4.2 Any Non-voting Co-opted members shall be appointed at the first Scrutiny Panel meeting of each Municipal year. A report shall be made to this meeting that specifies how they will add value to the work of the Panel and in particular:
- 4.3 The specialist knowledge and/or skills that the proposed Co-optees will provide; and the basis on which they can represent the local community and articulate their concerns.
- 4.5 At the end of the local election year period of office, each Scrutiny Committee will ask the Co-opted members if they wish to continue. If they do want to continue, they will be subject to the appointment process outlined above.
- 4.6 Co-optees may terminate their membership by giving one month's notice to the Democratic and Scrutiny Team Manager.

#### **5. Code of Conduct**

- 5.1 All Co-optees, including non-voting co- opted members, are required to sign the council's code of conduct which sets out the standards of behaviour expected.
- 5.2 Co-optees must also sign a declaration of interest form identifying any interests which an individual may have which require recording. Advice will be provided on these requirements.
- 5.3 Induction, training, and ongoing support
- 5.4 Non-Co-optees will receive an individual induction following appointment and prior to attending their first scrutiny meeting.
- 5.5 The induction will involve meeting with the Chair of the panel they are joining and the scrutiny officer responsible for the Panel.
- 5.6 Non-voting Co-optees are voluntary positions and there is no allowance provision for this role.

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## APPENDIX C: Overview & Scrutiny Remits and Membership 2022/23

Scrutiny Body	Areas of Responsibility	Cabinet Links
<p><b>Overview &amp; Scrutiny Committee</b>            Cllr John Bevan (Chair),            Cllr Pippa Connor (Vice-Chair),            Cllr Makbule Gunes, Cllr Michelle Simmons-Safo, Cllr Matt White</p> <p>The Committee shall also comprise statutory education representatives, who shall have voting rights solely on education matters</p>	<p>Haringey Deal: coproduction, codesign, participation and local democracy;            Communications;            Corporate governance, performance, policy and strategy;            External partnerships</p>	<p>Cllr Peray Ahmet            Leader of the Council</p>
	<p>Council finances, budget and MTFS;            Participatory budgeting;            Income generation;            Community wealth-building:           <ul style="list-style-type: none"> <li>• Procurement: policies, frameworks and systems</li> <li>• Insourcing policy and delivery</li> </ul>           Capital strategy;            Council Tax policy;            HR, staff wellbeing and corporate recruitment;            IT and digital transformation;            Data policy and reform;            Information management;            Elections;            Emergency planning</p>	<p>Cllr Sarah Williams            Cabinet Member for Finance and Local Investment</p>

Scrutiny Body	Areas of Responsibility	Cabinet Links
	<p>Active citizenship:</p> <ul style="list-style-type: none"> <li>• Improving community participation</li> <li>• Expanding local volunteering</li> <li>• Building social capital</li> <li>• Supporting community networks</li> <li>• Capacity-building for VCS organisations</li> </ul> <p>Local food policy:</p> <ul style="list-style-type: none"> <li>• Food security</li> <li>• Food growing</li> <li>• Community supermarkets and co-operatives</li> </ul> <p>Culture:</p> <ul style="list-style-type: none"> <li>• Local arts, poetry, literature</li> <li>• Local festivals (inc food and arts festivals)</li> </ul> <p>Libraries</p>	<p style="text-align: center;">Cllr Julie Davies Cabinet Member for Communities and Civic Life</p>
	<p>Racial, gender, disability and LGBTQ+ inclusion:</p> <ul style="list-style-type: none"> <li>• Borough Partnership on racial justice</li> <li>• Wipe Out Discrimination campaign</li> </ul> <p>Jobs:</p> <ul style="list-style-type: none"> <li>• Tackling unemployment and worklessness</li> <li>• Adult learning, training and skills</li> </ul> <p>Local business:</p> <ul style="list-style-type: none"> <li>• Local economic growth</li> <li>• Business engagement</li> <li>• SME business development</li> </ul> <p>Town centre and high streets strategy</p>	<p style="text-align: center;">Cllr Adam Jogee Cabinet Member for Economic Development, Jobs and Community Cohesion</p>
	<p>Local welfare programmes:</p> <ul style="list-style-type: none"> <li>• Revenue and benefits;</li> </ul>	<p style="text-align: center;">Cllr Seema Chandwani</p>

Scrutiny Body	Areas of Responsibility	Cabinet Links
	<ul style="list-style-type: none"> <li>• Council Tax Reduction Scheme;</li> <li>• Welfare advice;</li> <li>• Haringey Here to Help;</li> <li>• Ethical debt policy</li> </ul> <p>Your Council:</p> <ul style="list-style-type: none"> <li>• Call centre</li> </ul>	Cabinet Member for Tackling Inequality and Resident Services
	Cross cutting, significant or high profile issues; Matters outside the remit of individual panels	To be determined according to issue
<b>Adults &amp; Health Scrutiny Panel</b> Cllr Pippa Connor (Chair), Cllr Kaushika Amin, Cllr Cathy Brenan; Cllr Yannis Gourtsoyannins; Cllr Thayahlan Iyngkaran; Cllr Felicia Opoku; Cllr Sheila Peacock.	Adult social care; Violence Against Women and Girls (VAWG); Mental health and wellbeing; Public Health: <ul style="list-style-type: none"> <li>• Sexual health</li> <li>• Addiction services</li> <li>• Connected Communities</li> </ul> Health and social care integration; Chair of the Health and Wellbeing Board; Safeguarding adults; Services for adults with disabilities and additional needs; Transitions; Refugee and migrant support;	<p style="text-align: center;">Cllr Lucia das Neves  Cabinet Member for Health, Social Care and Well-Being</p>
<b>Children &amp; Young People Scrutiny Panel</b>	Adoption and fostering; Early help; Early years and childcare;	<p style="text-align: center;">Cllr Zena Brabazon</p>

Scrutiny Body	Areas of Responsibility	Cabinet Links
<p>Cllr Mukbule Gunes (Chair), Cllr Anna Abela; Cllr Lester Buxton, Cllr Lotte Collett, Cllr Marsha Isilar-Gosling, Cllr Sue Jameson; Cllr Mary Mason.</p>	<p>Looked after children and care leavers;  Unaccompanied minors;  Safeguarding children;  Schools and education;  Services for children with disabilities and additional needs;  16-19 education;  Youth services and youth justice;  Transitions</p>	<p>Cabinet Member for Children, Schools and Families</p>
<p><b>Environment &amp; Community Safety Scrutiny Panel</b>  Cllr Michelle Simmons-Safo (Chair); Cllr Eldridge Culverwell; Cllr George Dunstall; Cllr Scott Emery; Cllr Tammy Hymas; Cllr Joy Wallace; Cllr Alex Worrall.</p>	<p>Strategic Transport:</p> <ul style="list-style-type: none"> <li>• Walking and cycling</li> <li>• Electric cars and charging points</li> <li>• Low-Traffic Neighbourhoods</li> </ul> <p>Air pollution:</p> <ul style="list-style-type: none"> <li>• School Streets</li> </ul> <p>Liveable Neighbourhoods:</p> <ul style="list-style-type: none"> <li>• Coproducing street redesigns</li> <li>• Play streets</li> </ul> <p>Trees and canopy cover:</p> <ul style="list-style-type: none"> <li>• Community tree-planting and maintenance</li> <li>• Improving biodiversity</li> </ul> <p>Coproduced green spaces:</p> <ul style="list-style-type: none"> <li>• Pocket parks</li> <li>• Wildflower planting</li> <li>• Community gardening and street-planting</li> </ul>	<p>Cllr Mike Hakata  Cabinet Member for Climate Action, Environment and Transport and Deputy Leader of the Council</p>

Scrutiny Body	Areas of Responsibility	Cabinet Links
	<ul style="list-style-type: none"> <li>• Community orchards</li> <li>• Allotments and community food growing</li> </ul> <p>Local renewable energy:</p> <ul style="list-style-type: none"> <li>• Community microgeneration projects</li> <li>• District Energy Networks</li> </ul> <p>Climate emergency, sustainability and decarbonisation:</p> <ul style="list-style-type: none"> <li>• Carbon Management and Zero 50</li> <li>• Flood prevention</li> <li>• Community recycling initiatives</li> <li>• North London Waste authority</li> </ul>	
	<p>Highways:</p> <ul style="list-style-type: none"> <li>• Parking and parking transformation;</li> <li>• Street scene improvement and the public realm</li> </ul> <p>Waste:</p> <ul style="list-style-type: none"> <li>• Waste management and enforcement;</li> <li>• Fly-tipping;</li> <li>• Recycling;</li> <li>• North London Waste Authority</li> </ul>	<p style="text-align: center;">Cllr Seema Chandwani Cabinet Member for Tackling Inequality and Resident Services</p>
	<p>Parks &amp; Leisure</p>	<p style="text-align: center;">Cllr Julie Davies Cabinet Member for Communities and Civic Life</p>

Scrutiny Body	Areas of Responsibility	Cabinet Links
	<p>Co-Chair of Community Safety Partnership; Safer streets:</p> <ul style="list-style-type: none"> <li>• Women’s safety</li> <li>• Anti-social behaviour</li> </ul> <p>Community cohesion:</p> <ul style="list-style-type: none"> <li>• Engaging with communities and stakeholders</li> <li>• Hate crime</li> <li>• Prevent</li> <li>• Early intervention model</li> </ul>	<p style="text-align: center;">Cllr Adam Jogee Cabinet Member for Economic Development, Jobs and Community Cohesion</p>
<p><b>Housing &amp; Regeneration Scrutiny Panel</b> Cllr Matt White (Chair); Cllr Charles Adje; Cllr Dawn Barnes; Cllr Mark Blake; Cllr Holly Harrison-Mullane; Cllr Tammy Hymas; Cllr Khaled Moyeed.</p>	<p>Private homes:</p> <ul style="list-style-type: none"> <li>• Private rented sector</li> <li>• Landlord licensing and enforcement</li> <li>• Empty Homes</li> </ul> <p>Council housing:</p> <ul style="list-style-type: none"> <li>• Council home repairs</li> <li>• Council tenant engagement and coproduction</li> <li>• Decent Homes</li> <li>• Health and safety issues in council homes</li> </ul> <p>Housing associations:</p> <ul style="list-style-type: none"> <li>• Partnerships with social landlords</li> </ul> <p>Housing needs Homelessness and rough sleeping Planning policy, framework and enforcement Local Plan Building regulations S106 and Community Infrastructure Levy</p>	<p style="text-align: center;">Cllr Dana Carlin Cabinet Member for Housing Services, Private Renters and Planning</p>

Scrutiny Body	Areas of Responsibility	Cabinet Links
	Licensing and regulatory services	
	Housing Strategy and Development; Building high-quality new council homes; Council housing estate renewal; Community land trusts; Placemaking; Property: <ul style="list-style-type: none"> <li>• Council accommodation strategy</li> <li>• Council property portfolio</li> <li>• Community buildings</li> </ul>	Cllr Ruth Gordon Council House Building, Placemaking and Development
If there is any overlap between the business of the Panels, it is the responsibility of the OSC to resolve the issue. Areas which are not covered by the 4 standing Scrutiny Panels shall be the responsibility of the main OSC.		

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**Report for:** Environment and Community Safety Scrutiny Panel – 30 June

**Title:** Appointment of Non Voting Co-opted Member

**Report authorised by:** Ayshe Simsek, Democratic Services and Scrutiny Manager

**Lead Officer:** Philip Slawther, Principal Committee Coordinator, 020 8489 2957  
[philip.slawther2@haringey.gov.uk](mailto:philip.slawther2@haringey.gov.uk)

**Ward(s) affected:** All

**Report for Key/ Non Key Decision:** N/A

**1. Describe the issue under consideration**

1.1 The report seeks formal approval of the re-appointment of a non voting co-opted Member to the Panel.

**2. Cabinet Member Introduction**

N/A

**3. Recommendations**

3.1 That a representative from Haringey Association of Neighbourhood Watches be appointed as a non voting co-opted Member of the Panel for the 2022/23 Municipal Year;

**4. Reasons for decision**

4.1 As outlined in the scrutiny protocol, each of the standing scrutiny panels have the power to appoint up to three non voting co-opted Members to assist them with their work.

**5. Alternative options considered**

5.1 The Panel could decide not to appoint any non voting co-opted Members or, alternatively, could decide to appoint two or three co-optees.

**6. Background information**

6.1 The Local Government Act 2000 made provision for the co-option of non-elected members to Overview and Scrutiny to bring additional expertise and skills to scrutiny work and to increase public engagement with scrutiny.

6.2 Within the current structure of scrutiny in Haringey, there is one overarching Overview and Scrutiny Committee and four advisory panels, these being:

➤ Adults and Health

- Children and Young People
- Environment and Community Safety
- Housing and Regeneration

6.3 The Overview and Scrutiny Committee consists of 5 non executive members and includes Haringey's statutory education representatives, who have voting rights solely on education matters.

6.4 Scrutiny panels are chaired by a Member of the Overview and Scrutiny Committee. The membership of each panel consists of between 3 and 7 non executive members and is politically proportional as far as possible. The membership of the Children and Young People's Scrutiny Panel also includes the statutory education representatives of the Overview and Scrutiny Committee.

6.5 In addition, each scrutiny panel is entitled to appoint up to three non-voting co-optees to assist scrutiny with its work. The terms of reference/arrangements for Overview and Scrutiny are set out in Part 2 (Article 6), Part 3 (Section B) and Part 4 (Section 6) of the Council's Constitution. Further information can be found via the link below:

<http://www.haringey.gov.uk/local-democracy/about-council/council-constitution>

6.6 By bringing a diverse spectrum of experience and adding a different perspective to many items, non voting co-optees are expected to add value to scrutiny by performing the following roles:

- To act as a non-party political voice for those who live and/or work in Haringey.
- To bring specialist knowledge and/or skills to the Overview and Scrutiny process and to bring an element of external challenge by representing the public.
- To establish good relations with members, officers and co-optees.
- To abide by the relevant sections of the Council's Constitution in terms of the rules and procedures for Overview and Scrutiny.

6.7 It is expected that non voting co-optees will:

- Attend formal meetings of the Panel, which are usually held in the evening.
- Attend additional meetings and evidence gathering sessions such as site visits.
- Prepare for meetings by reading the agenda papers and additional information to familiarise themselves with the issues being scrutinised.

- Prior to meetings consider questions they may wish to put to Cabinet Members, officers and external witnesses.
- Help the Panel to make practical suggestions for improvements to services.
- Assist in the preparation of reports and the formulation of recommendations.
- Contribute to the development of the annual scrutiny work programme.
- Keep abreast of key issues for the authority and bear these in mind when scrutinising services and making recommendations for improvement.

6.8 A key aspect of the Environment and Community Safety Scrutiny Panel's work concerns community safety and the Haringey Association of Neighbourhood Watches are a key local organisation with a role in this. They are therefore considered well placed to assist the Panel in its work. They have also previously been represented on a co-opted basis on scrutiny panels with a role in community safety and provided valuable input on relevant areas.

## **7 Statutory Officers comments (Chief Finance Officer (including procurement), Assistant Director of Corporate Governance, Equalities)**

### **Finance and Procurement**

7.1 There will be no additional costs to the Council as a result of this decision.

### **Legal**

7.2 The Assistant Director of Corporate Governance has been consulted in the preparation of this report. Part 4 Section G (3.1) of the Overview and Scrutiny Procedure Rules in the Constitution permits the Panel to appoint up to three people as non-voting co-optees.

7.3 The co-optee is not entitled to vote on recommendations before the Panel. Therefore, the co-optee is not bound by the Council's Code of Conduct (in Part 5 Section A of the Constitution) that includes the registration and declaration of interest. However, the co-optee should be required to comply with relevant parts of the General Obligations of the Code (in Paragraph 3) when attending the meetings and conducting the business of the Panel.

### **Equality**

7.6 The Council has a public sector equality duty under the Equalities Act (2010) to have due regard to:

- Tackle discrimination and victimisation of persons that share the characteristics protected under S4 of the Act. These include the characteristics of age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex (formerly gender) and sexual orientation;
- Advance equality of opportunity between people who share those protected characteristics and people who do not;

- Foster good relations between people who share those characteristics and people who do not.

8.7 The proposals outlined in this report relate to the membership of the Environment and Community Safety Scrutiny Panel and carry no direct implications for the Council's general equality duty.

## **8 Use of Appendices**

None.

## **9 Local Government (Access to Information) Act 1985**

N/A

**Report for:** Environment and Community Safety Scrutiny Panel, 30<sup>th</sup> June 2022

**Item number:**

**Title:** **Waste, Recycling and Street Cleansing Performance**

**Report authorised by :** Gavin Douglas – Acting Assistant Director Stronger & Safer Communities

**Lead Officer:** Beth Waltzer – Interim Head of Waste

**Ward(s) affected:** All

**Report for Key/Non Key Decision:** Non Key

**1. Describe the issue under consideration**

This report provides an update on the borough's waste, recycling, and street cleansing performance.

**2. Recommendations**

2.1 That Members are asked to note the content of the report relating to the waste, recycling, and street cleansing services.

**3. Background**

3.1 The Council delivers waste and street cleansing services through its contract with Veolia Environmental Services. The 14-year contract commenced in 2011, and covers waste collection, street cleansing, graffiti and flyposting clearance, fleet management, leafing and winter gritting. Veolia also provide services to Homes for Haringey.

3.2 The Council has a statutory duty to collect residential waste from residents. London boroughs have an additional duty to act in general conformity with the London Environment Strategy, prepared by the Mayor of London. This ensures the operational methodology s used for waste and recycling collections are broadly the same across London.

3.3 The Cleaner Haringey Strategy was approved in March 2021 sets out how we intend to improve our litter and waste related service standards. It contains four priorities relevant to waste and cleansing services which are as follows:

- Fight illegal rubbish dumping

- Keep our streets free from litter and detritus
- Tackle the blight of graffiti and fly posting
- Ensure waste is sufficiently contained in bins

3.4 There are themes within the current Labour manifesto and relevant to this report being:

- Improving cleanliness and reducing the level of fly-tipping and
- Minimising the amount of waste generated by our residents and businesses and increase levels of recycling.

3.5 The waste service is developing a commissioning strategy as the current cleansing contract with Veolia is due to expire in April 2025.

3.6 This report sets out the performance of cleansing, waste and recycling services together with any service improvements.

#### 4. Performance - Cleansing

4.1 The performance of this contract is measured through a service performance framework which includes a set of Strategic Performance Indicators (SPIs). There are two SPI's directly related to cleansing performance as follows:

- SC4 – NI195 Performance
- SC2 – Resident Satisfaction

4.2 In addition, there are 39 separate Contract Operational Targets (COTS) indicators that are used to manage contractor performance and if necessary, ensure rectification of failures within prescribed timescales. The contract targets are monitored in two distinct ways:

- Veolia Village manager monitoring of cleanliness (NI195 style approach)
- Waste team monitoring of NI95 and COTS – i.e., day of sweep

#### 4.3 NI195 Performance

4.3.1 The waste team has three monitoring officers who undertake NI195 and contractual monitoring for street cleansing, waste, and recycling. Table 1 sets out the contractual performance of NI195 from 2015. Please note the final outturn for this financial year is still being finalised.

**Please note, NI195 performance is graded as the lowest number being the highest level of cleanliness**

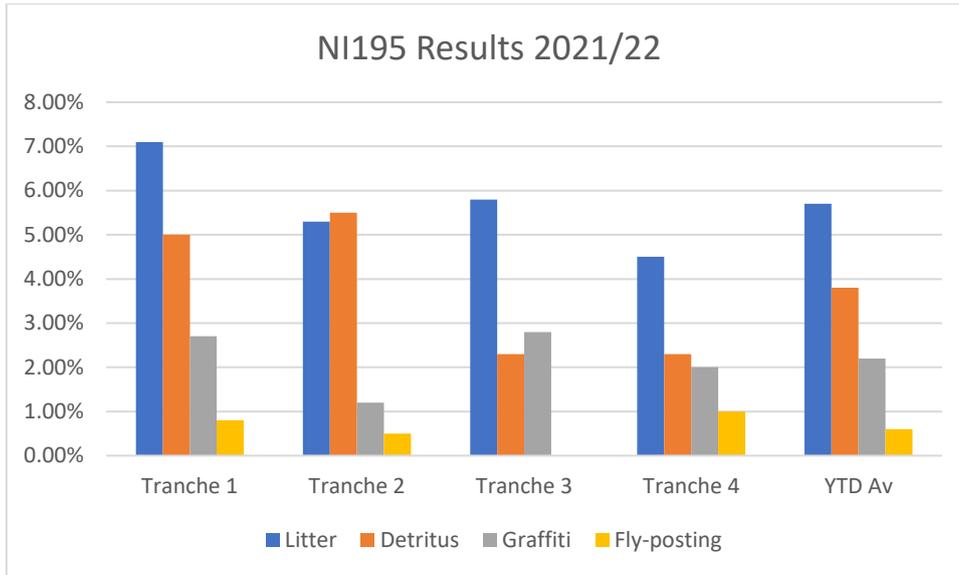
Table 1: Street Cleansing NI195 Results

	Year									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Litter Target (NI195a)	7	11	11	11	11	11	11	11	11	11
Litter Achievement (NI195a)	4.6	5.2	11.3	7.3	7.7	9.6	TBC			
Detritus Target (NI195b)	11	12	12	12	12	12	12	12	12	12
Detritus Achievement (NI195b)	3.9	2.8	12.8	7.7	3.5	5.6	TBC			
Graffiti Target (NI195c)	3	4	4	4	4	4	4	4	4	4
Graffiti Achievement (NI195c)	1.3	2.3	3.8	3.3	4.8	3.6	TBC			
Flyposting Target (NI195d)	3	3	3	3	3	3	3	3	3	3
Flyposting Achievement (NI195d)	6.7	1.0	1.9	1.2	1.5	1.1	TBC			

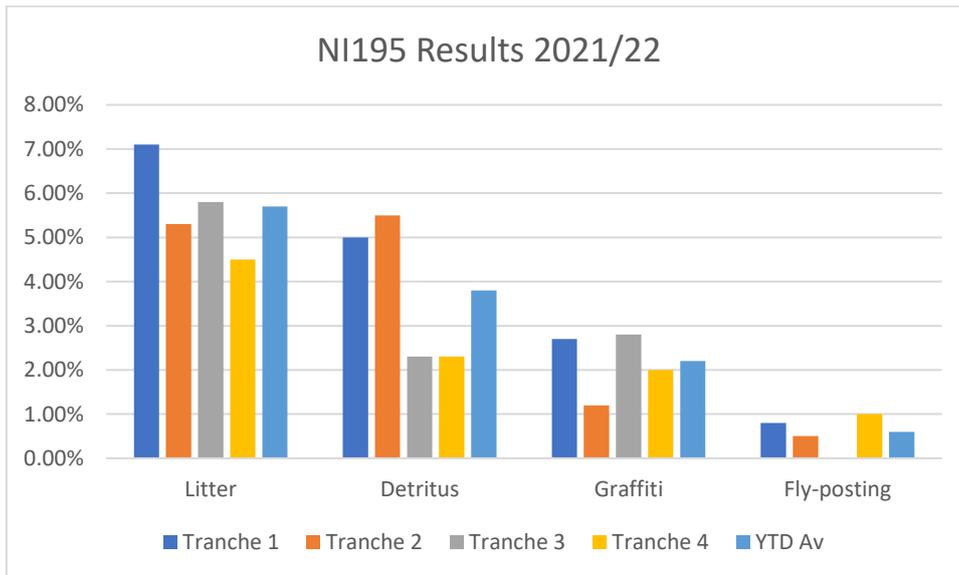
4.3.2 The NI195 monitoring results by tranche is set out in Table 2 below.

Table 2 - NI195 2021/22 Results				
	Litter	Detritus	Graffiti	Fly-posting
Tranche 1	7.1%	5.0%	2.7%	0.8%
Tranche 2	5.3%	5.5%	1.2%	0.5%
Tranche 3	5.8%	2.3%	2.8%	0.0%
Tranche 4	4.5%	2.3%	2.0%	1.0%
YTD Av	5.7%	3.8%	2.2%	0.6%
Targets	11%	12%	4%	3%

4.3.3 Figure 1 - NI195 Tranche Results for April 2021 to March 2022



4.4.4 Figure 2 – NI195 Tranche Results 2021/22 – Comparison by Element



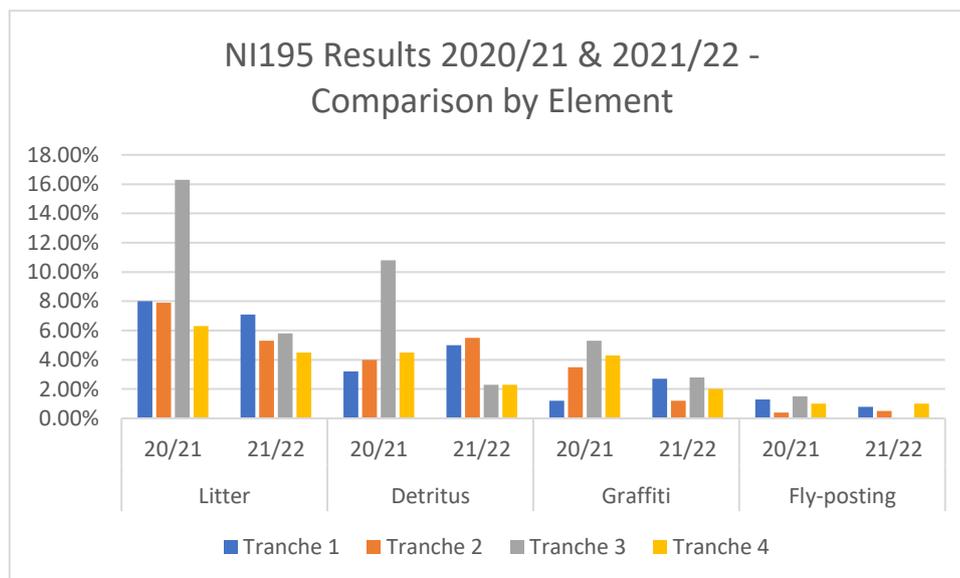
**4.5 Summary and conclusions of NI195 results**

4.5.1 Street cleansing performance has seen a positive improvement against 2020/21 with improvements recorded against each of the 4 elements monitored. This can be seen clearly in table 3 and figure 3 below:

Table 3 – Summary of NI195 Results 2020/21 & 2021/22 Comparison

	Litter	Detritus	Graffiti	Fly-posting
YTD Av 2020/21	9.6%	5.6%	3.6%	1.1%
YTD Av 2021/22	5.7%	3.8%	2.2%	0.6%
Targets	11%	12%	4%	3%

Figure 3 - Summary of NI195 Results 2020/21 & 2021/22 Comparison



4.5.2 Anecdotally the team believe a contributing factor to this improvement stems from the provision of the rapid response teams funded by the Welcome Back Fund. The waste team successfully received funding for 3 mobile/rapid response cleansing teams focussing on high streets, main roads, and shopping parades across the borough as well as funds to enable jet washing on two high streets from January to March 2022.

#### 4.6 Summary and conclusions of Waste Team cleansing monitoring

- 4.6.1 Except for NI195 monitoring, 2021/22 monitoring was impacted by the Covid and the reprioritisation of Contract Monitoring Officers (Monitoring Officers hereafter) to support service priorities.
- 4.6.2 Monitoring of the borough constant presence (CP) beats continued from April 2021. Monitoring of day of sweep was however suspended by the waste team from January to June 2021 due to Covid impacts on waste collections and a requirement to undertake additional monitoring on those services.
- 4.6.3 Day of sweep monitoring began again at the end of June 2021 with full resumption in July 2021. A total of 246 day of sweep beats were completed, comprising 1626 roads. A total of 4,471 inspections were carried out across CP beats during 2021/2
- 4.6.4 Results from this monitoring recorded a 95.22% pass rate for litter and 98.22% pass rate for detritus (grade B and above).

#### **4.7 Summary and conclusions of Veolia Village Manager cleansing inspections**

- 4.7.1 The Veolia Manager cleansing inspections differ from the Waste Team cleansing inspections results as they are covering different geographical areas and different times of the year but overall, they reiterate that performance is at a high standard in recent months.
- 4.7.2 Veolia managers carried out a total of 2282 NI195 style inspections from June 21 – March 22 inclusive, an average of 288 per month. Inspections were carried out on the scheduled day of sweeping at each of the locations.
- 4.7.3 The average pass rate for litter and detritus (locations inspected graded at B and above B) across the period was 99.82% and 99.86% respectively.
- 4.7.4 Flyposting and graffiti scores were also observed to be positive with pass rates of 99.36% and 99.77% achieved respectively.

#### **4.8 Resident Satisfaction**

The results of the Veolia satisfaction survey for street cleansing services 2021/22 achieved a 67% satisfaction rate for against the contract target of 62%.

### **5. Cleansing Service Improvements**

#### **5.1 On Street Containment of Waste Update**

- 5.1.1 Where possible, this initiative provides convenient 24-hour, seven-day-per-week recycling and waste containment for Haringey's residents living in flats-above-shops. Previously, timed band restrictions were in place for putting household waste and recycling out only during 1-hour slots, twice per day. Due to risk of infringing competition law, the scheme unfortunately cannot accommodate Haringey's commercial waste. However, it does provide containment for street sweeper's waste bags that are generated throughout each day within our main shopping areas.
- 5.1.2 The scheme aims to significantly reduce the number of waste and recycling sacks left out on the street, thus improving overall cleanliness and public perception of such areas – both key aims of the Cleaner Haringey Strategy. Once installed, use of provision is mandatory for residents. Collections remain twice-per-day, seven-days-per-week. Commercial waste collection arrangements continue as per time band rules.
- 5.1.3 Assessment of the successful pilot scheme along West Green Road in February 2021 helped improve our scheme design for subsequent roll outs: greater accuracy for waste capacity calculations, detailed installation guide and equalities impact assessment, a better choice of waste containment 'box' design and signage, and an agreed communications protocol to precede each subsequent rollout. The assessment also recognised that the success of any future scheme will require ongoing support from Enforcement and will need an appropriate cleansing regime applied.
- 5.1.4 So far, residents served by thirteen of Haringey's timed collections zones have been provided with waste containment facilities consisting of 178 black boxes and 16 larger waste containment units. These are areas where it has been assessed the scheme is both safe to install and will make an improvement to street cleanliness. Due to the urban nature of the Borough – restricted paving widths, footfall levels and existing street infrastructure – not all of Haringey's timed collection zones can safely accommodate new street furniture such as on-street waste containment boxes. Bespoke solutions for any such problem areas continue to be investigated.
- 5.1.5 The Green Lanes scheme has been the most recent installation, which was designed in close consultation with local business representatives, police, and our High Street Manager. The scheme for Tottenham High Road, N15, will be installed during quarter two, 2022, and sensitivities relating to ASB, and conservation area integrity continue to be discussed for a scheme along High Road N17.
- 5.1.6 Evidence measured by cleanliness inspections shows that overall, the schemes that have been put in place have improved street cleanliness (and provided residents with a far more flexible and convenient way to present their waste and recycling. So far, only 2% of the boxes have had to be replaced due to damage, but these were all from the less robust original box design.
- 5.1.7 Ongoing cleaning of the on-street waste containment provision will be undertaken by a new operational team tasked also with proactive graffiti

removal and street washing. The enforcement service continues to issue warning letters to residents who do not use the facilities as instructed.

## **5.2. Litter Bin Strategy**

5.2.1 A new litter bin strategy will be developed as part of the commissioning strategy. This will consist of a full litter bin audit and trialling different designs of litter bin, including compaction devices. Each litter bin will be assigned an asset number, be mapped and fault reporting will be enabled via the Love Clean Streets App. Included within this piece of work will be a review of how we can increase recycling from our street litter arisings. The review and strategy are scheduled for 2022/23

## **5.3 Street Cleansing Trials**

5.3.1 Investigative work has been completed to test whether we can find further efficiencies while ensuring street sweeping schedules are matched to need as part of the MTFs street cleansing project. The trials explored opportunities of increased mechanisation of cleansing tasks and re-evaluating the time and focus we need to spend in different parts using continuous presence beats rather than mobile teams who lose productive time due to traffic congestion. The project provided improvements to the cleansing as measured by an external independent organisation (Keep Britain Tidy). As part of this project, baseline monitoring of high streets and main roads was carried out by Monitoring Officers to help inform location specific action plans. The revised arrangements commence in June 2022 and improvements resulting from this work will be reported in 2022/23 results.

## **5.4 Proactive Graffiti Service**

5.4.1 Officers and Veolia implemented a joint proactive “clear all” graffiti service which has been operating for over 12 months from March 2021 targeting the proactive removal of graffiti from all wards. The service started in the East of the borough and focused initially on transport hubs and high streets. Consultation with relevant resident and community groups was sought as to locations of graffiti.

5.4.2 The service has had a positive impact reducing graffiti levels from 3.6% average for 2020/21 to 2.2% average for 2021/22 and fly posting levels from 1.1% to 0.6% over the same time period.

## **5.5 Information Technology**

5.5.1 Several initiatives are under way to update and improve Waste Team’s business processes, performance reporting and customer interfaces.

5.5.2 Available functionality within the Love Clean Streets app is being developed to provide greater clarity to the existing and short resolution code text received by public users of the app. A separate channel for the app, which will bypass all public channels, is also being explored to allow our contractor’s staff to

feedback evidence of fly tipping and non-compliance quickly and direct to our Enforcement Team.

- 5.5.3 A formal process for asset management and fault reporting of on-street waste containment, litter and grit bins has begun. All new waste containment boxes and MetroSTORs are already registered in Confirm and can be regularly uploaded by the ESCS Systems Team to iShare GIS and the publicly available My Maps portal. All other assets will eventually join them, be upload to ECHO band be available for residents to report faults against via the Love Clean Streets app.
- 5.5.4 A new microsite is being developed by Veolia that will be seamlessly accessible by residents Haringey's own website, will allow residents to log requests for various waste collection services at any time of any day. Services include replacement bins, missed and special collections. Currently residents either need to email or call in such requests between 9am-5pm, Monday to Friday. This will be a significant contribution to the council's aim of making services more accessible to residents. The microsite should be live before Christmas.
- 5.5.5 The Waste Team are also working to reduce the manual input involved with contract monitoring which will effectively align all key performance data into a 'one-stop-shop' dashboard and create an agile method to capture contract monitoring data in-the-field. These developments will include the provision of mobile technology to improve efficiency and accuracy of reporting.

## **6 Waste and Recycling Performance**

6.1.1 The performance of this contract is measured through a service performance framework which includes a set of Strategic Performance Indicators (SPIs). There are three SPIs directly related to waste and recycling performance as follows:

- SC1a – Recycling Rate
- SC5 – Missed collections per 100,000 (refuse and recycling)
- SC2 – Resident Satisfaction

6.1.2 In addition, there are 12 separate Contract Operational Targets (COTS) indicators that are used to manage contractor performance and if necessary, ensure rectification of failures within prescribed timescales.

### **6.2 Recycling Rate**

6.2.1 The waste and recycling arrangements that Haringey has in place is consistent with the Mayors Environment Strategy. Haringey Council is already one of London's better recycling performers at 31.18% It is already delivering key policy of:

- A minimum level of service for recycling requiring kerbside recycling of the six core dry recyclables

- A weekly collection of food waste for all kerbside properties (and to flats where feasible).
- Combined with the alternate weekly collection of black bag waste that the Council also undertakes, Haringey are already delivering what is generally considered to be a leading example in terms of services that reduce waste arisings and maximise recycling.

6.2.2 Table 4 below provides the Council's recycling target and achieved recycling rate each year, from the financial year 2016/17.

Year	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Recycling Target	35.5%	36%	35%	34%	36%	38%	38.2%	38.4%	38.4%
Recycling Rate Achieved	35.2%	32.9%	30.17%	30.14%	31.18%	TBC – provisional estimate 31.1%	-	-	-

6.2.3 Table 5 below provides the Council's recycling performance within NLWA partners for 2021/22.

Authority	Recycling Rate (%)
Enfield	33.2%
Waltham Forest	31.9%
Islington	31.3%
Haringey	31.2%
Barnet	28.9%
Camden	28.6%
Hackney	28.1%

### 6.3 Recycling Target Performance Discussion

6.3.1 Table 4 indicates that the recycling target, and recycling performance fluctuated between 2016 and 2018 due to legislative changes and changes to council services.

6.3.2 Legislation and demand led changes are beyond the Council's control; all councils will have experienced the same change in operating environment which, it has been estimated has impacted on recycling performance by up to 4%. recycling had to instead be treated as contaminated and subsequently disposed of as refuse. The increased proportion of refuse subsequently reduced the recycling rate.

6.3.3 In 2017, the Council introduced the green waste subscription charge. Garden waste is a statutory service for which a charge can be made. The service has grown significantly since introduction and generates approximately £670k per year. Total organics tonnages (including food waste) are now approaching the levels prior the charge being introduced.

## 6.4 Current year waste trends

6.4.1 The recycling rate for 2021/22 is at this stage provisional as finalised data is only available for the first three quarters of the year. The projection for the year end is a household recycling rate (ex-National Indicator 192) of approximately 31.1%.

6.4.2 Covid19 had an important impact on patterns of waste and recycling in 2020/21 in particular, as residents spent more time at home due to Government restrictions, consuming more goods and services at home. Wastes ordinarily created and disposed of within commercial waste and litter bins were also being disposed of within the household waste stream.

6.4.3 2021/22 has seen tonnages returning closer to, but still higher than pre-Covid19 levels. This reduction has been in similar proportions across waste streams meaning the projected recycling rate is broadly at a standstill from 20/21.

## 6.5 Contamination

6.5.1 The overall reject rate of the dry recycling we collect was 15.02% for 2020/21 and is around 14% for 21/22 in the year to date. This rate comprises loads being rejected plus any “contaminants” rejected through the materials recycling facility (MRF) process. This rate has improved from the 19/20 contamination rate of 18.57% meaning more collected materials is recycled.

6.5.2 Rejected materials are a combination of largely harmless ‘non-target’ materials that people assume can be recycled that the MRF picks out (e.g. hard plastics), and items that are active contaminants which are both non-recyclable and spoil other clean recyclables too (e.g. nappies and food).

## 7. Revision of the Waste Reduction and Recycling Plan and Consolidating Progress in Recycling Performance

7.1 The requirement by the Mayor of London on each borough to produce a Reduction and Recycling Plan gave the council the opportunity to review and reset our recycling aspirations, and in December 2019, the Council adopted a recycling target of 38% for 2022. This was based on external modelling undertaken for the GLA of the maximum rate each borough could achieve and therefore represented a stretch target for the council.

7.2 The panel will note the gap between the Council’s published performance targets and its actual performance for the current plan. Given that the services the Council has in place meet the Mayor’s Environment Plan and considering that this is a statutory requirement, the Council’s continued focus to increase recycling performance will be through the actions detailed within **Appendix 1**.

7.3 The final 6-month update of the RRP in its original format was in January 2022 and the GLA has since provided a new simplified template, which reflects the uncertainty around the Resource and Waste Strategy decisions from Defra.

The review of the dashboard element of the RRP was postponed in the January revision, so it could be combined with the roll-out of the new RRP template. The timescales for implementation of the new RRP are outlined in the table below and updates of the RRP will be required annually rather than six-monthly. We are currently drafting the latest version of this document and details will be fed back to this panel in accordance with the relevant governance.

**Table 6: GLA - RRP 2022 development and submission process timetable**

Key activities	Timetable
<b><i>RRP development (six months)</i></b>	
GLA issue revised RRP guidance	<i>By 28 January 2022</i>
Boroughs draft RRP; ReLondon support made available for RRP development	<i>Feb-September 2022</i>
RRP submitted to the Mayor	<b><i>by 30 September 2022</i></b>
<b><i>RRP Mayoral review and sign-off process</i></b>	
GLA Waste officers review RRP, feedback provided to Deputy Mayor	<i>October 2022 – February 2023</i>
GLA/ReLondon discussion. RRP amended if necessary	<i>October 2022 to February 2023</i>
Borough Cabinet (or equivalent) signs off RRP	<i>February/March 2023</i>
Deputy Mayor signs off RRP	<b><i>by 31 March 2023</i></b>

## 8. Missed Bins SPI - HGV Driver Shortage – impacts on waste and recycling service delivery

- 8.1 The HGV shortage is a national issue and hourly rates are increasing by up to four- or five-times average values. Competition is high between the public and the private sector to attract staff with bonuses being offered by the some of the retail companies. The contract currently has 6 HGV vacancies.
- 8.2 45% of employers have reported they have hard-to-fill vacancies for HGV driver posts. Almost three-quarters (74%) of employers indicated that they plan to recruit in the next three months whilst looking forward, almost two-thirds of employers (65%) anticipate problems filling vacancies over the next six months.
- 8.3 The Council and Veolia are working hard to resolve these issues and the following outlines some of the actions taken to tackle these challenges to date:
- Recruitment campaigns focus on benefits of localised work as opposed to long distance driving
  - Internal Upskilling HGV referral scheme
  - Truck advertising will commence shortly
  - Municipal Video - The Municipal day in the life video for Veolia has now been completed and released via our social channels

- Social media - The driver social went live a month ago with a number of videos and driver testimonials from Veolia’s business
- Metro advertising – Over 3 weeks ago Veolia went live with metro advertising Sign on bonus for new HGV drivers is still in place in “Hot Spot” areas

8.4 In the meantime, Officers and Veolia continue to:

- Continue monitoring by the Waste Team and Veolia management of repeat complaints
- Undertaking joint visits
- Asking residents to wait up to 72 hours before reporting a missed collection to allow the services to complete their work.

8.5 Table 7 sets out the missed bin rate per 100,000 for refuse and recycling services. The achievement has been within the target year on year prior to this financial year.

Table 7: SC5 - Missed Bin Rate per 100,000										
	Year									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Target Refuse Missed Bins per 100,000	85	80	75	70	65	60	55	50	50	50
Achievement Refuse Missed Bins per 100,000	50	47.6	41.5	35.5	41.4	45	TBC			
Target Missed Bins Recycling per 100,000	85	80	75	70	65	60	55	50	50	50
Achievement Recycling Missed Bins per 100,000	62	65.6	73.6	43.7	52.8	67.8	TBC			

- Whilst the missed bin rate figure has missed its target for 2020/21, the service undertakes approximately 315,000 collections per week and therefore the missed collection rate is still a relatively low proportion of collections in total
- It is worth noting that despite all the challenges outlined above, the contract managed to achieve its refuse target for missed bins per 100,000 for 2020/21 and only marginally missed its recycling target for missed bins per 100,000 for 2020/21. Furthermore, we have maintained a full suite of services throughout the last 24 months unlike many councils who have been forced to suspend services in their entirety.

## 9 Resident Satisfaction

- 9.1 The results of the Veolia satisfaction survey for waste and recycling collection for 2021/22 is set out below in Table 8:

<b>Table 8: Refuse and Recycling Resident Satisfaction Rate</b>	
<b>Our targets for 2021/22</b>	<b>Achievement 2021/22</b>
Residents' satisfaction on waste services: 75%	79%
Resident satisfaction on recycling services: 75%	82%

## 10. Communications

- 10.1 We have a waste and recycling communications strategy and plan which supports Haringey's ambition to increase recycling rates, reduce residual waste and promote cleaner streets. It aims to engage residents so that we can achieve these outcomes together.
- 10.2 We use different communication channels to publicise our waste and recycling messages and also promote the waste and recycling initiatives undertaken by our contractor and disposal authority.
- 10.3 Recent communication campaigns this year, include the kerbside textile and small domestic appliance recycling trial, promotion of the garden waste service, the school's food waste service and the annual spring clean.
- 10.4 More activities are planned over the next 6 months to increase our recycling rates which include:
- Publicising the results of the textiles and electrical appliances pilot
  - Production of a new Waste Charter
  - Continued promotion of the bulky waste service
  - Publicising the food waste recycling service over the summer especially in the east of the Borough using digital, outdoor and targeted communications
  - Food waste trial for FAS's
  - Schools Competition to raise awareness of recycling
  - Targeted communications to support the recycling reversible lids and food waste pedal bin trials on estates.
  - Food waste recycling campaign targeting general waste bins with food waste present
  - Promotion of the sustainable school's competition in the Autumn.
  - Continued publicity of the recycling ideas form, and roll out and maintenance of the waste containment system
  - Promotion of waste prevention and reuse on an ongoing basis
  - Promotion of green sacks for recycling
  - RRC promotion
  - Online shopping excess cardboard recycling promotion

- Seasonal social media campaigns around leafing season, Halloween, gritting/winter maintenance and the festive period will take place

## **11 Contribution to strategic outcomes**

- 11.1 Waste, Recycling and Cleansing outcomes supports the Place Priority of the Borough Plan, specifically “A cleaner, accessible and attractive place” with the objective to improve cleanliness and “minimising the amount of waste generated by our residents and businesses and increase levels of recycling”. It also aligns with the existing and prospective Community Safety Strategy for Haringey.

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## Appendix 1: RRP Actions and Associated Timescales Update

Current RRP Actions and Timescales					
Service	Aim	Deliverables	Timescale	Outcomes	RAG Status
RRP	Review RRP	<ul style="list-style-type: none"> <li>Establish clear objectives, outcomes and timescales</li> </ul>	January 22	<ul style="list-style-type: none"> <li>Updated RRP</li> </ul>	Complete
Food Waste	Increase capture of food waste (inc. targeted actions on Estates)	<ul style="list-style-type: none"> <li>Estate bin survey</li> <li>Increased participation</li> <li>Increased capture</li> <li>Reduced contamination</li> </ul>	Autumn 21	<ul style="list-style-type: none"> <li>Increase in caddy set out rate of 3% on the round receiving a handwritten note and 2% for both rounds receiving personalised postcard or standard leaflet.</li> </ul>	Complete
Garden Waste	Increase garden waste recycling and associated income	<ul style="list-style-type: none"> <li>Undertake Review</li> <li>Develop and Implement Project plan</li> <li>Increased participation</li> <li>Increased capture</li> <li>Increased income</li> </ul>	Spring/Summer 22	<ul style="list-style-type: none"> <li>As of w/c 30th May 2022 garden waste subscription numbers were up over 2,300 for the year to date compared to the same period last year</li> </ul>	Complete
WEEE Collections	Kerbside WEEE collection pilot	<ul style="list-style-type: none"> <li>Increased recycling rate</li> <li>Increased customer satisfaction</li> </ul>	March 2022	<ul style="list-style-type: none"> <li>0.52 tonnes</li> </ul>	Complete – looking at further areas to develop
Textile Trial	Trial 3 rounds with 2 x branded textiles and shoes Only bags and accompanying comms for a	<ul style="list-style-type: none"> <li>Increased diversion of textiles from residual waste stream</li> <li>Increased customer satisfaction</li> </ul>	July 2021 and March 2022	<ul style="list-style-type: none"> <li>6.02 tonnes</li> <li>2.9 tonnes</li> </ul>	Complete – looking at further areas to develop

	bookable collection service.				
Contamination policy	Develop policy and associated enforcement action	<ul style="list-style-type: none"> <li>Clearly defined process for contamination</li> <li>Reduce contaminated bins</li> <li>Increase recycling</li> <li>Reduce associated fly tipping</li> </ul>	Summer 22	<ul style="list-style-type: none"> <li>To be confirmed following options appraisal</li> </ul>	Options appraisal commenced and will form part of new waste and recycling strategy
Schools recycling	Increase schools recycling engagement levels	<ul style="list-style-type: none"> <li>Promote the food waste service</li> <li>Identify and promote partners to recycle electrical equipment and textiles from schools</li> <li>Schools recycling competition</li> </ul>	Summer 2022		Underway
Waste Reduction	Aiming to reduce residual waste from households, from a baseline of 515kgpa to 460kgpa in 2022 and 440kgpa in 2025	<ul style="list-style-type: none"> <li>Active engagement with NLWA on the scope of the 2022 -2024 residual waste reduction plan</li> <li>Activities in Crouch End low plastic zone to be reviewed and a potential new zone identified</li> <li>Promote reuse opportunities with local partners such as but not limited to Freegle, North London Hospice and Haringey Fixers</li> </ul>	Ongoing	A reduction in residual waste kgs per household per year (529 kgs 2020/21)	Underway (We will need to understand the tonnage trends now that Covid restrictions have eased and the implications for achieving recycling and waste reduction targets).

Increased recycling from Street Sweeping	Divert recyclables from street cleansing services	<ul style="list-style-type: none"> <li>• Increased recycling rate</li> <li>• Improved public perception of Borough recycling activities</li> </ul>	Ongoing	To be confirmed in line with the scheme	Underway
Recycling service improvements (kerbside and estates)	Increase recycling rates	<ul style="list-style-type: none"> <li>• Reversible lids trial on estates</li> <li>• Food waste pedal bins trial on estates</li> <li>• Flats above shops food waste trial</li> <li>• New materials at reuse and recycling centres (mattresses and polystyrene)</li> <li>• Support NLWA ins achieving better recycling rates from the Edmonton bulky waste recycling facility</li> <li>• Library recycling hubs</li> <li>• Continuation of kerbside textiles and WEEE trials</li> <li>• 'No food waste' stickers on residual waste bins</li> </ul>	Ongoing	To be confirmed in line with the various schemes	Underway



**Title:** Haringey Community Safety Update June 2022

**Report authorised by:** Eubert Malcolm, Interim Director Environment & Neighbourhoods

**Lead Officers:** Joe Benmore, Offender Management Strategic Lead  
Sandeep Broca, Intelligence Analysis Manager

**Ward(s) affected:** Key crime wards

**Report for Key/**

**Non Key Decision:** Non key decision

## **1. Describe the issue under consideration**

- 1.1 This report should be read in conjunction with the presentations attached. The presentation shows Haringey's performance against the Mayor's Office for Policing and Crime (MOPAC) Police and Crime Plan (PCP) key priorities, including personal robbery and violence.
- 1.2 The presentation focuses on crime performance in the 12-months to May 2022 as compared to the preceding 12-month period, as well as compared to the previous 3-year average.
- 1.3 It should be noted that whilst overall crime has increased by 5% in the past 12-months, Haringey has noted a long-term reduction of 0.2% as compared to the 3-year baseline. Over the 3-year comparison period, most key crime categories have also experienced significant reductions.
- 1.4 Performance in most areas has been similar to or better than the crime trends noted across London as a whole and better than the performance of most other boroughs. Haringey has experienced significantly larger than average reductions in robbery and knife crime with injury offences.
- 1.5 A number of Community Safety workstreams are ongoing across the borough in order to continue to reduce crime and anti-social behaviour and to increase feelings of safety. These have been summarised in Appendix B and include a number of projects tackling violence, vulnerability and exploitation, which directly contribute to the wider borough aims and strategies.

## **2. Recommendations**

- 2.1 That the Board note the content of the Crime Performance Overview pack, which highlights the changes to crime performance in the past 12-months and 3-years.

## **3. Reasons for decision**

n/a

**4. Alternative options considered**

n/a

**5. Background information**

5.1 Haringey has a signed agreement with the Mayor's Office for Policing and Crime to contribute to tackling the Mayor's priority crimes. The agreement is accompanied by a grant of £553K per year for 2022-2025. This is allocated across seven areas: Drug treatment intervention to reduce reoffending; an integrated Gang Exit Programme; Hate crime prevention; Advocacy and support to victims of domestic violence; Cross-borough support to ASB victims and witnesses (Haringey and Enfield); A dedicated Pentonville Prison worker; Gangs outreach training.

5.2 Quarterly returns are required which give considerable detail about our expenditure and performance to date. Haringey has an excellent reputation for compliance on both fronts.

5.3 Performance monitoring occurs in between Community Safety Partnership board meetings and attendance includes the holders of KPIs, the budget holders and statutory partners such as the police.

**6. Contribution to strategic outcomes**

6.1 This work contributes to the Mayor of London's Policing and Crime Plan and the Haringey Community Safety Strategy. It will also help to deliver Haringey's Borough Plan, Young People at Risk strategy, as well as the North Area Violence Reduction Group (NAVRG), Violent Crime Action Plan and the Community Safety Strategy.

6.2 Officers and partners work strategically across related work areas and boards such as Youth Offending, Safeguarding Children and Adults, Health and Wellbeing, Tottenham Regeneration, Early Help and the Community Strategy.

**7. Statutory Officers comments (Chief Finance Officer (including procurement), Assistant Director of Corporate Governance, Equalities)**

n/a

**Finance and Procurement**

The LCPF funding supports existing Community Safety workstreams. Quarterly returns are required which give considerable detail about our expenditure and performance to date. Haringey has an excellent reputation for compliance on both fronts.

**Legal**

n/a

**Equality**

There is an inherent impact on equalities of much of our community safety work and this is presented and discussed at the Community Safety Partnership

meetings. This includes the peak age of offending being between 16 and 24; a very high percentage of young black males (mostly of African-Caribbean origin) involved in street-based violence (approx. 80%); the impact of domestic and sexual violence on women and girls; high concentrations of crime occurring in areas of deprivation; and vulnerable individuals and communities becoming victims of hate crime.

This report considers the areas of challenge in direct correlation with the impact on victims, especially vulnerable victims. In this respect, significant attention is being given to the disproportionate impact.

## **8. Use of Appendices**

Appendix A – Haringey Crime Performance Overview pack

Appendix B – Haringey Community Safety Workstreams pack

## **9. Local Government (Access to Information) Act 1985**

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# Crime Performance Overview

**June 2022**

**Sandeep Broca**

*Sources: All data from Mayor's Office for Policing and Crime (MOPAC) Website and Metropolitan Police Service (MPS) Website and covers the period May 2019 to May 2022*

Haringey and MOPAC’s London Police and Crime Plan 2022-25 have jointly outlined key priorities for the borough:

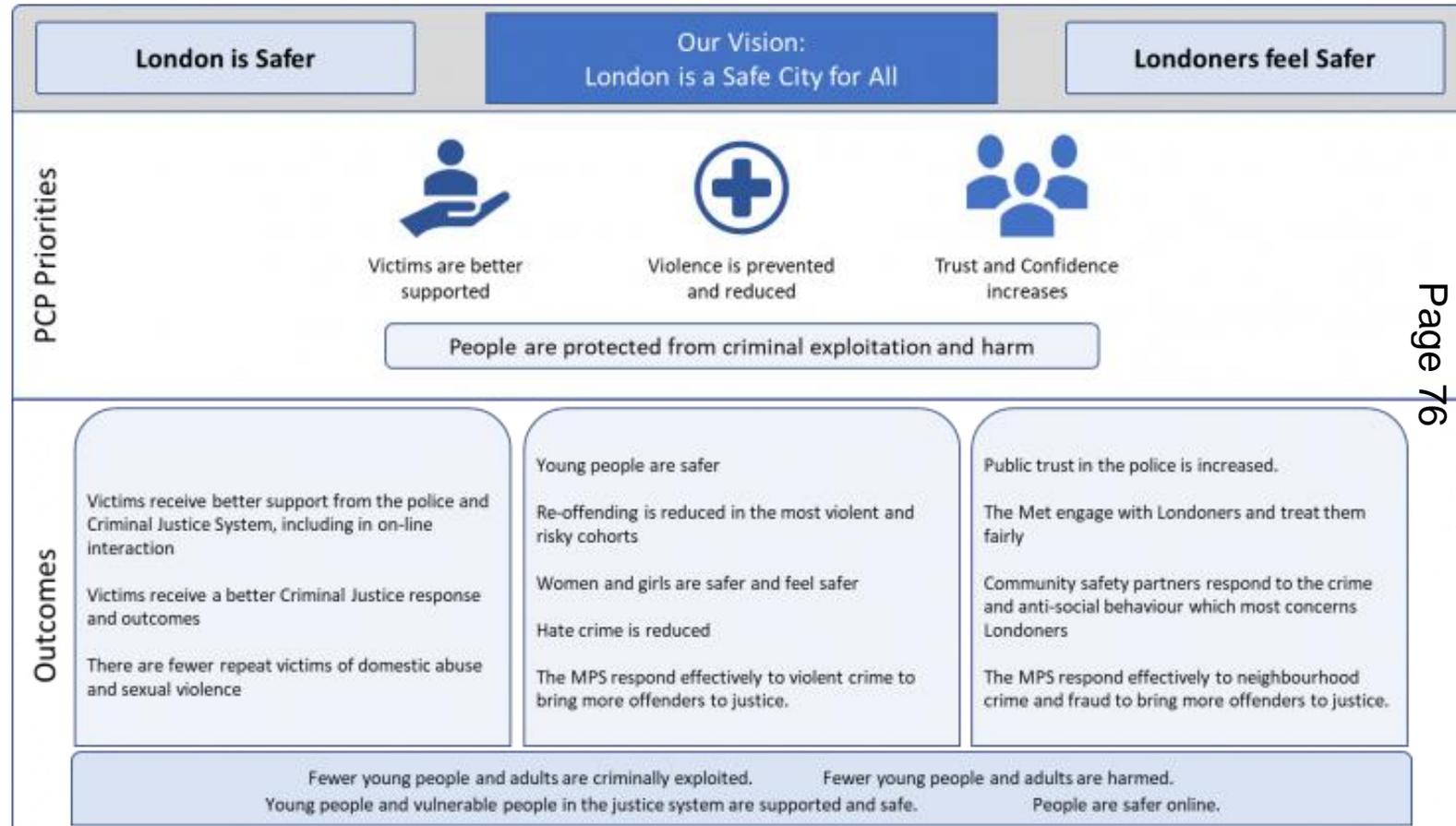
### Key Haringey Priorities:

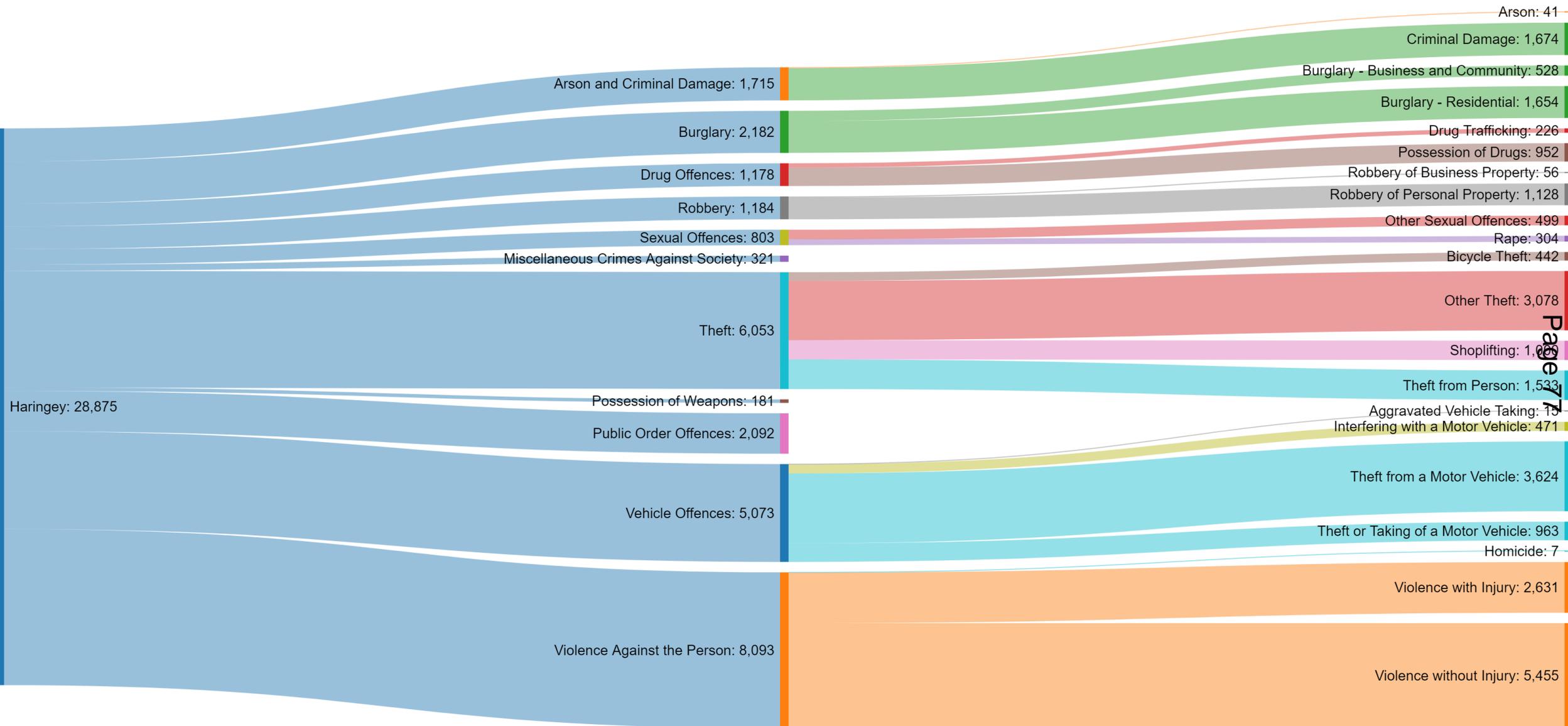
- Non-domestic violence with injury (VWI)
- Robbery

Key focus will also be retained on Violence, Vulnerability and Exploitation, whilst balancing the response to volume crime:

### Additional areas of focus:

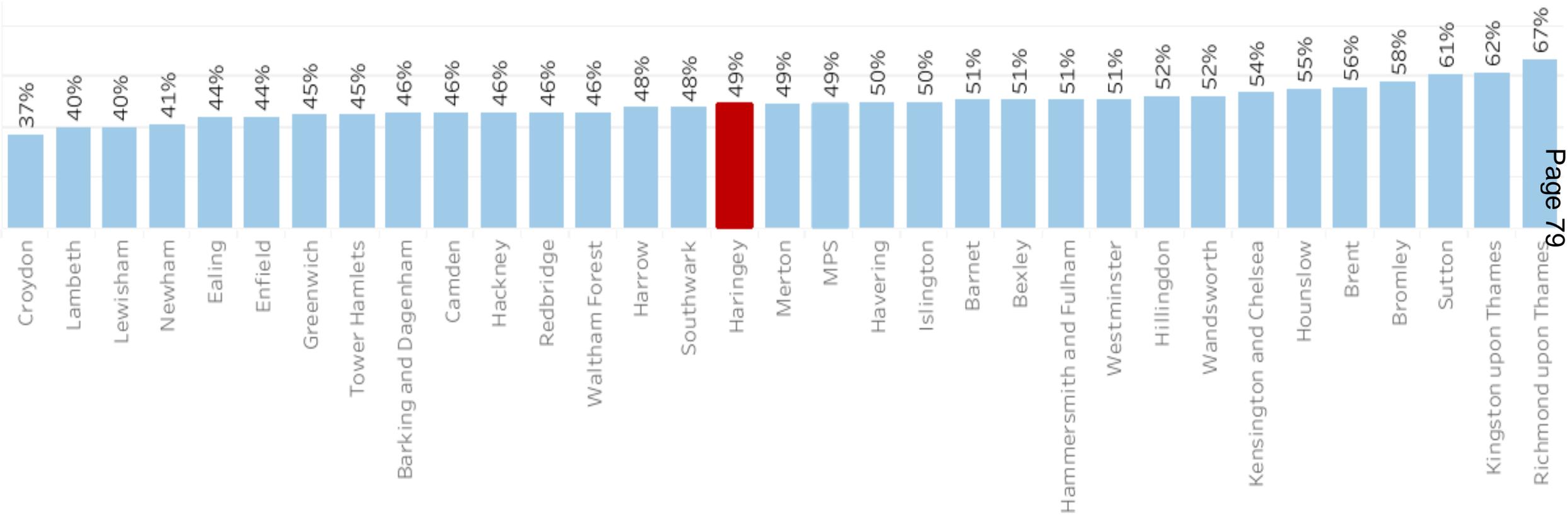
- Sexual Violence
- Domestic Abuse
- Women’s Safety
- Child Sexual Exploitation
- Weapon-Based Crime
- Hate Crime
- Anti-Social Behaviour



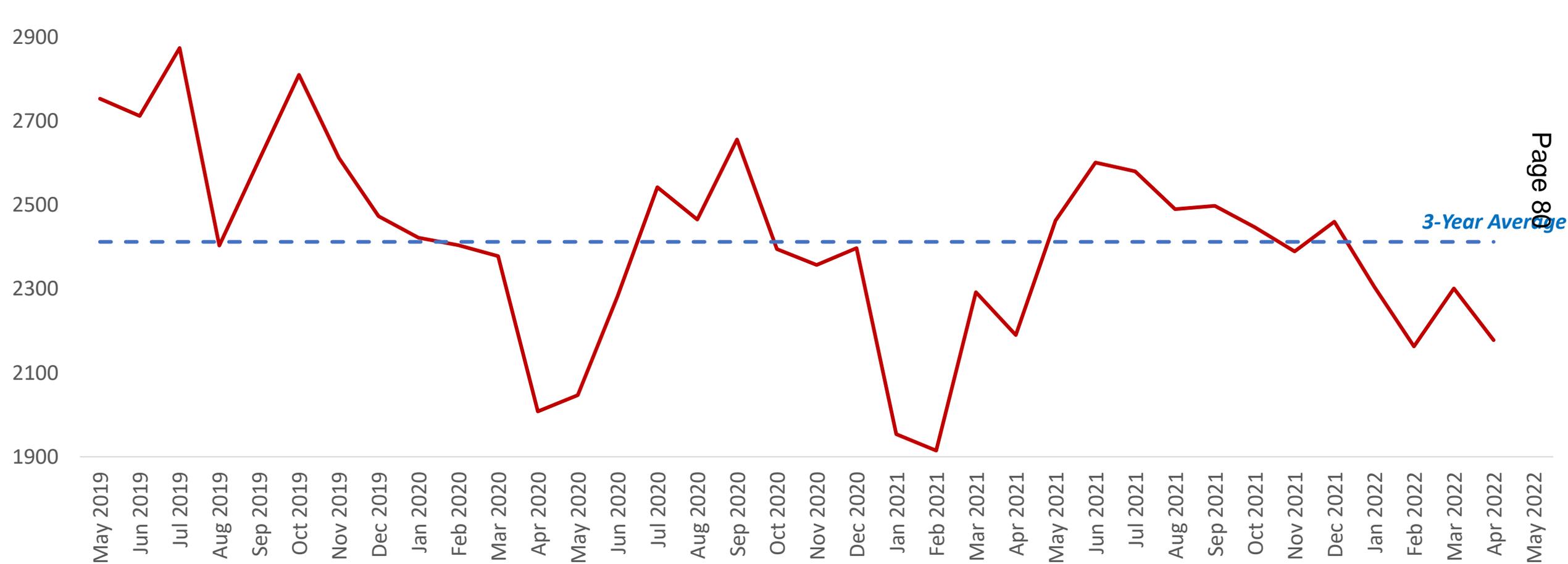


	Haringey			North Area BCU	London
	Offences Current R12	12-Month Change	3-Year Change	12-Month Change	12-Month Change
<b>Total Notifiable Offences (TNO)</b>	28,875	+5%	-0.2%	+5%	+9%
<b>Burglary (Residential)</b>	1,654	-2%	-4%	-3%	-10%
<b>Violence with Injury (Domestic)</b>	777	-0.1%	-3%	-6%	+0.2%
<b>Robbery of Personal Property</b>	1,128	-4%	-27%	-3%	+3%
<b>Violence with Injury (Non-Domestic)</b>	1,854	+22%	+10%	+21%	+20%
<b>Knife Crime with Injury</b>	131	-2%	-7%	+6%	+4%
<b>Knife Crime Offences</b>	631	+17%	-9%	+14%	+5%
<b>Total Gun Crime</b>	71	-12%	-20%	-28%	-21%
<b>Lethal-Barrelled Firearm Discharges</b>	13	-50%	-40%	-47%	-31%

Public Perception responses to "Police do a good job in the local area" by borough (Rolling 12 months to March 2022)

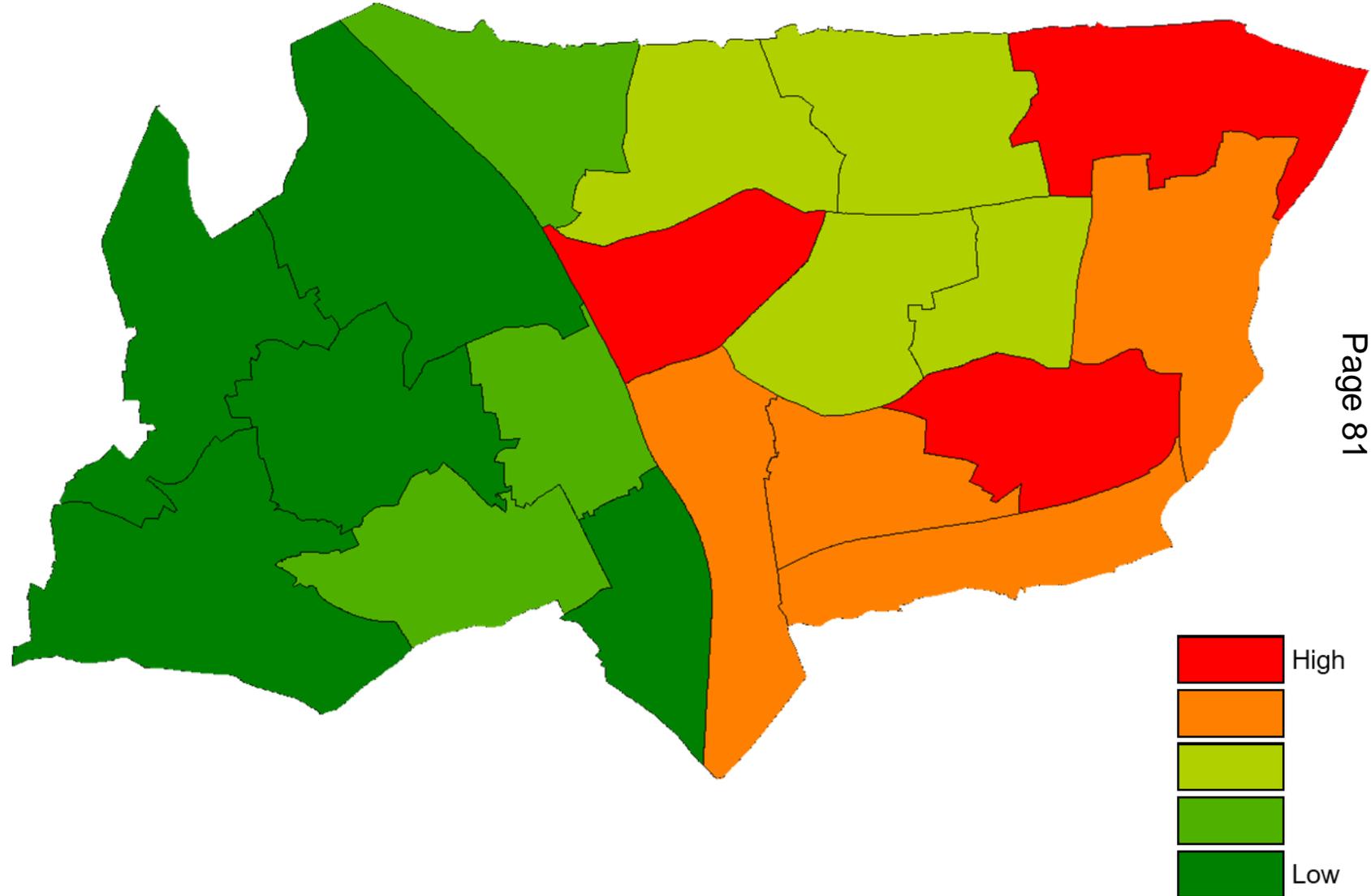


In the 12-months to May 2022, there was a **+5%** increase in overall recorded crime in Haringey, as compared to the previous 12-months, and a **-0.2%** reduction compared to the previous 3-year average.



## Total Recorded Crime (TNO) – 12-Months to May 2022

Ward	May20- May21	May21- May22	Change
Noel Park	2766	3417	24%
Northumberland Park	2626	2681	2%
Tottenham Green	2331	2634	13%
Tottenham Hale	2170	2260	4%
Harringay	1591	1736	9%
Seven Sisters	1555	1669	7%
St Ann's	1567	1581	1%
Bruce Grove	1527	1518	-1%
Woodside	1490	1479	-1%
White Hart Lane	1522	1419	-7%
West Green	1417	1414	0%
Bounds Green	1220	1261	3%
Hornsey	1080	1018	-6%
Crouch End	847	896	6%
Muswell Hill	751	889	18%
Stroud Green	889	842	-5%
Fortis Green	743	745	0%
Alexandra	735	708	-4%
Highgate	665	708	6%
<b>Haringey Total</b>	<b>27492</b>	<b>28875</b>	<b>5%</b>



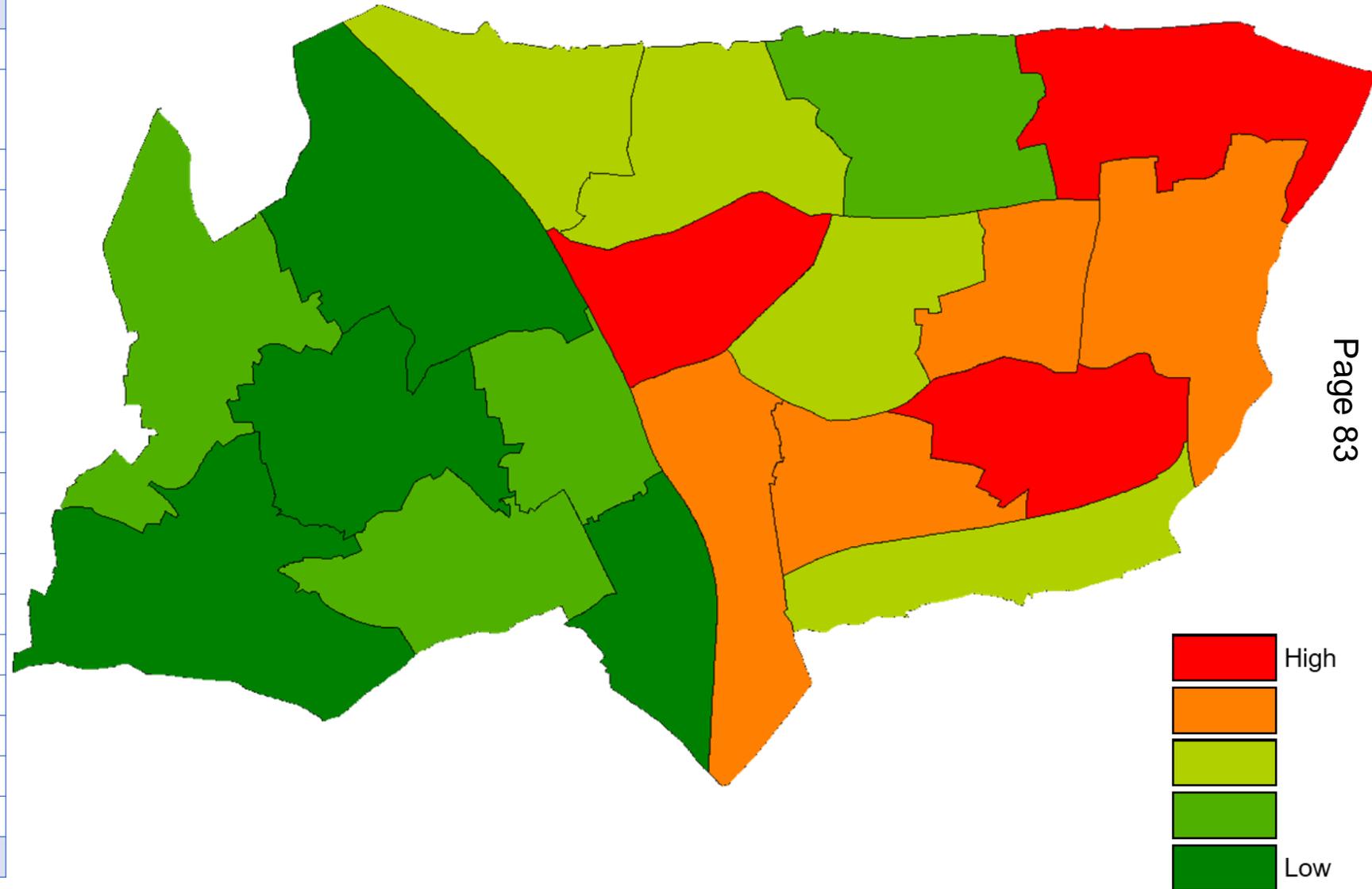
# Violence with Injury (Non Domestic Abuse)

In the 12-months to May 2022, there was a **+22%** increase in violence with injury (non domestic abuse) in Haringey, as compared to the previous 12-months, and a **+10%** increase compared to the previous 3-year average.

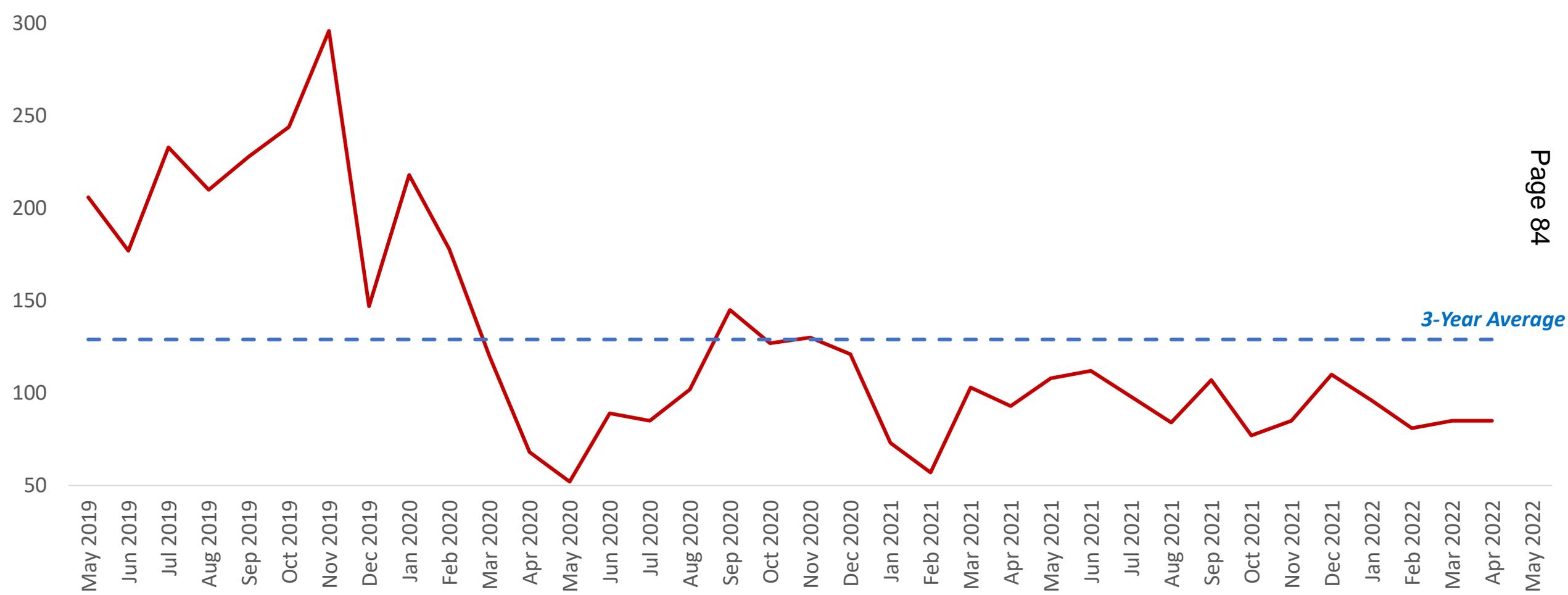


## Violence with Injury (Non Domestic Abuse) – 12-Months to May 2022

Ward	May20-May21	May21-May22	Change
Tottenham Green	136	210	54%
Northumberland Park	177	203	15%
Noel Park	152	201	32%
Tottenham Hale	120	159	33%
Harringay	98	119	21%
St Ann's	95	110	16%
Bruce Grove	96	107	11%
Woodside	87	104	20%
Seven Sisters	84	100	19%
Bounds Green	60	88	47%
West Green	86	87	1%
White Hart Lane	69	75	9%
Hornsey	42	65	55%
Fortis Green	45	51	13%
Crouch End	34	42	24%
Muswell Hill	32	40	25%
Stroud Green	47	35	-26%
Highgate	25	30	20%
Alexandra	29	28	-3%
<b>Haringey Total</b>	<b>1514</b>	<b>1854</b>	<b>22%</b>

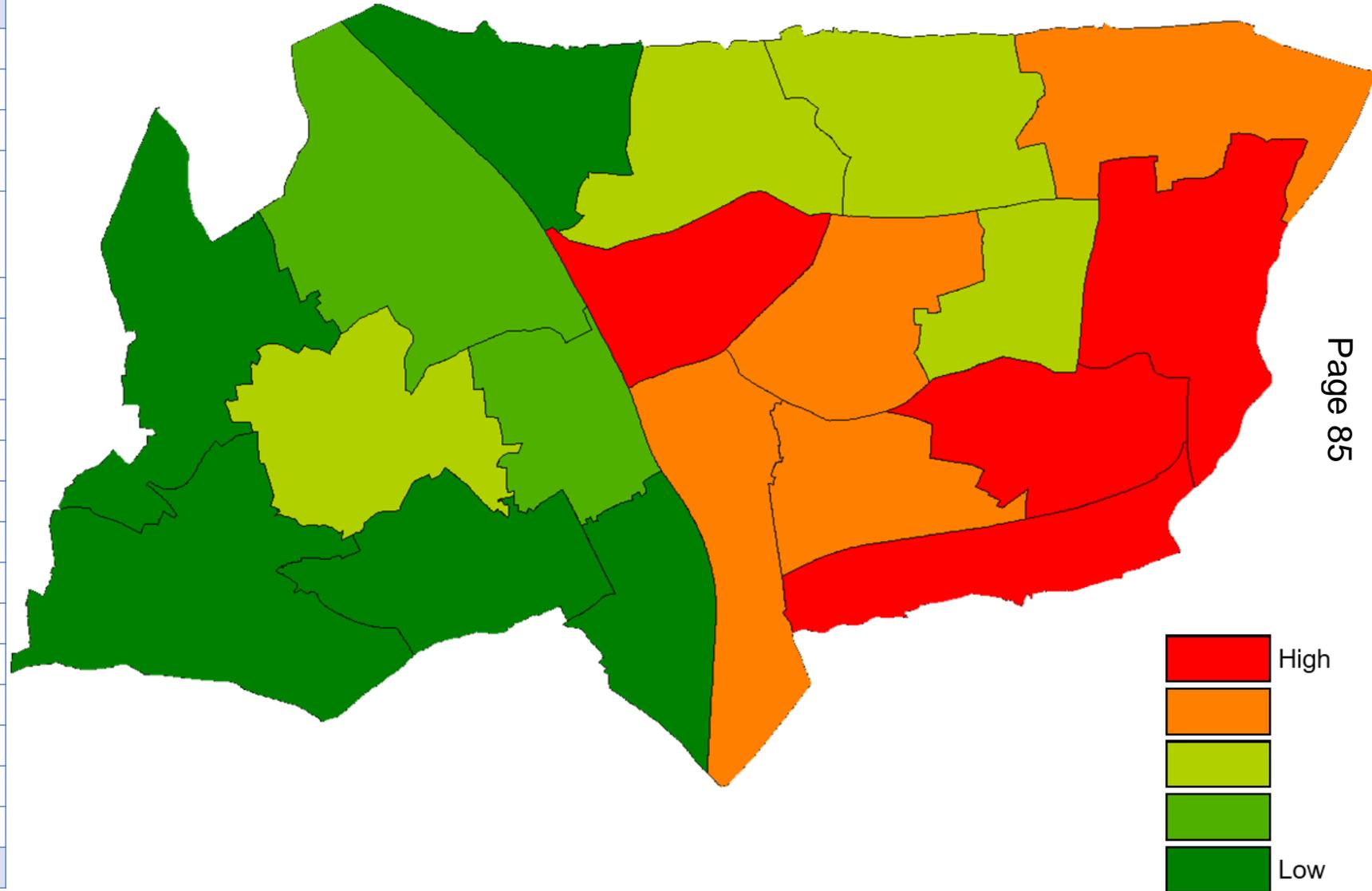


In the 12-months to May 2022, there was a **-4%** reduction in personal robbery in Haringey, as compared to the previous 12-months, and a **-27%** reduction compared to the previous 3-year average.

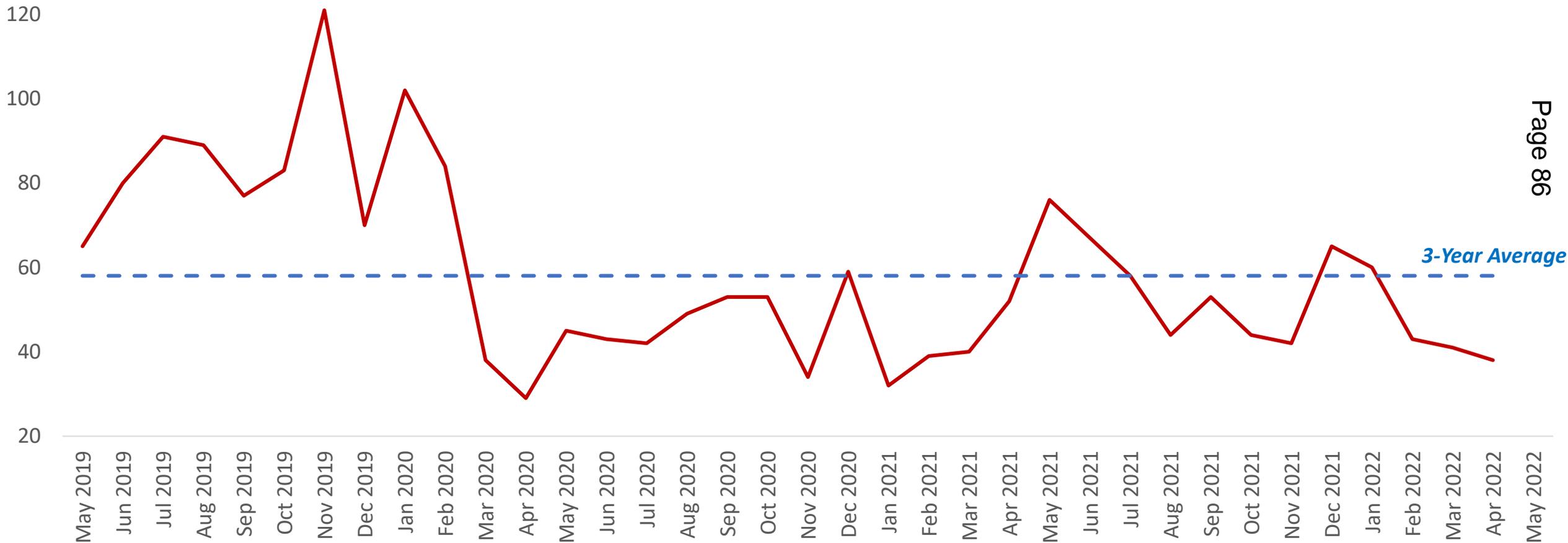


## Personal Robbery – 12-Months to May 2022

Ward	May20- May21	May21- May22	Change
Tottenham Green	106	158	49%
Tottenham Hale	125	116	-7%
Noel Park	102	104	2%
Seven Sisters	68	91	34%
Northumberland Park	102	84	-18%
Harringay	112	76	-32%
West Green	96	75	-22%
St Ann's	75	71	-5%
Bruce Grove	54	60	11%
Woodside	56	49	-13%
White Hart Lane	42	42	0%
Muswell Hill	36	39	8%
Alexandra	41	31	-24%
Hornsey	44	28	-36%
Bounds Green	35	26	-26%
Fortis Green	27	26	-4%
Crouch End	14	20	43%
Stroud Green	25	16	-36%
Highgate	17	16	-6%
<b>Haringey Total</b>	<b>1177</b>	<b>1128</b>	<b>-4%</b>

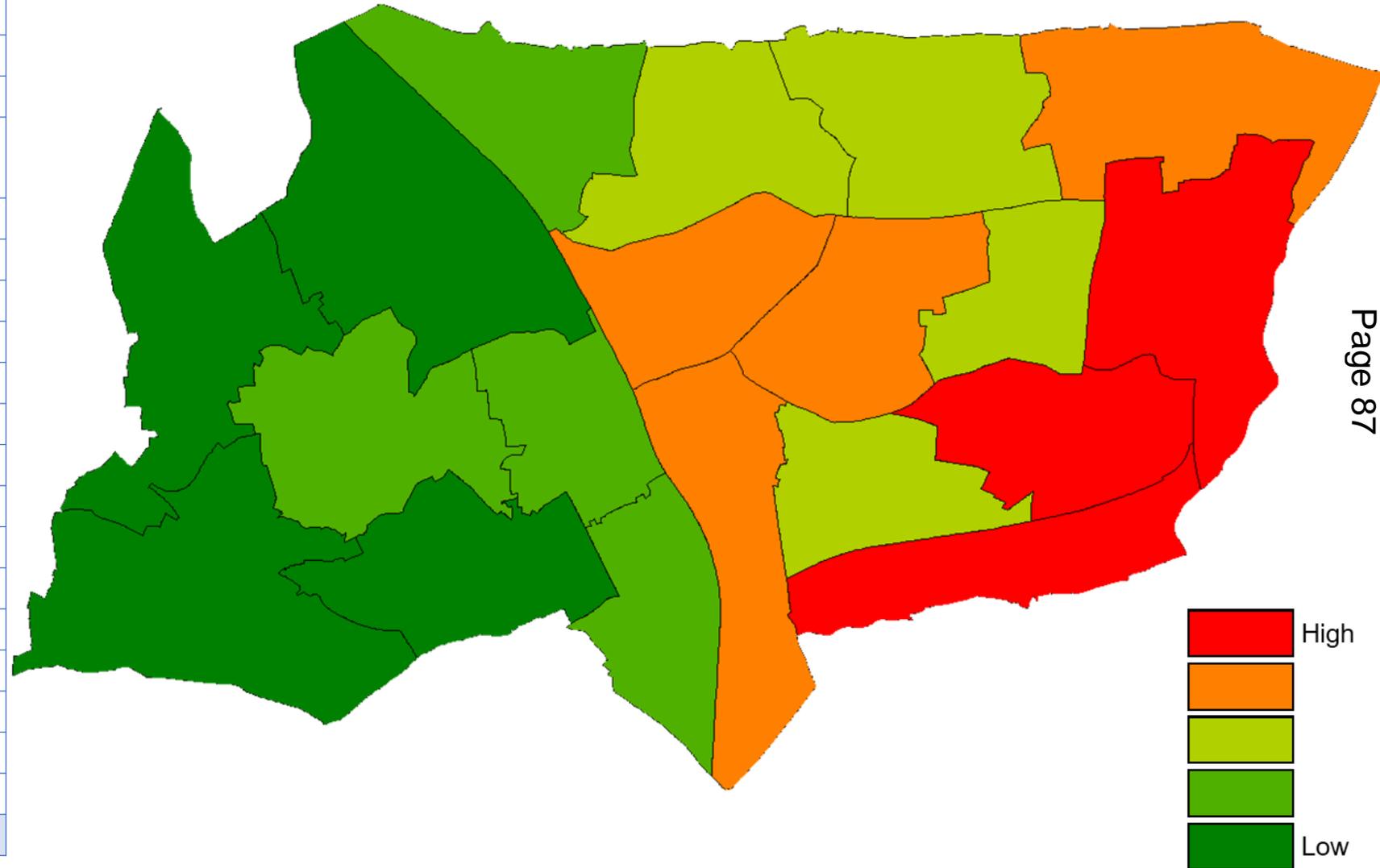


In the 12-months to May 2022, there was a **+17%** increase in knife crime offences in Haringey, as compared to the previous 12-months, and a **-9%** reduction compared to the previous 3-year average.



## Knife Crime Offences – 12-Months to May 2022

Ward	May20- May21	May21- May22	Change
Tottenham Green	51	93	82%
Tottenham Hale	68	75	10%
Seven Sisters	36	54	50%
Northumberland Park	49	53	8%
Noel Park	46	48	4%
West Green	44	47	7%
Harringay	37	43	16%
St Ann's	37	39	5%
Bruce Grove	45	36	-20%
Woodside	24	28	17%
White Hart Lane	20	26	30%
Muswell Hill	9	16	78%
Hornsey	22	16	-27%
Stroud Green	8	16	100%
Bounds Green	17	15	-12%
Alexandra	9	8	-11%
Fortis Green	8	7	-13%
Crouch End	5	6	20%
Highgate	6	5	-17%
<b>Haringey Total</b>	<b>541</b>	<b>631</b>	<b>17%</b>



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# Overview of Community Safety Workstreams.

Joe Benmore

## Local Crime Prevention and Violence Reduction Unit Funding: 2022-2025

- The key crime priorities for Haringey for 2022-2023 are non-domestic Violence with injury and robbery.
- Most of the activity linked to community safety provision is grant funded and is predominately made up of funding from MOPAC Local Crime Prevention Funding (LCPF) and Violence Reduction Unit (VRU) funding.
- The current three-year funding cycle has been confirmed as follows:
  - LCPF=552,983 (per annum)- 1,658,949 (over 3 years)
  - VRU-200,000 (per annum)- 600k (over 3 years)
- The combined annual funding will support key activities that are linked to the Mayors Policing and Crime Priorities with a focus on reducing violence with injury (especially serious youth violence and knife crime) and reducing robberies.
  - Integrated Gangs Unit
  - Haringey Community Gold
  - Substance Misuse and Offending
  - Hate Crime prevention
  - ASB Victims
  - VAWG
  - Pentonville Prison worker

# Partnership Responses.

## Victim-Offender-Location-Time (VOLT)

There are a number of Crime and anti-social behaviour (ASB) hotspots in Haringey such as Wood Green, Northumberland Park, Turnpike Lane, Tottenham Hale/Retail Park, Tottenham High Road, and Finsbury Park. These are identified across Haringey through several different processes including ongoing analysis of police, Council and partnership data to understand trends and emerging threats, with a focus on identifying Young People who are at risk of either perpetrating or being a victim of violence through a VOLT approach.

## Daily Violence Grip Meeting

In order to respond to the increasing number of youth homicides across London, the Mayors Office for Policing and Crime led by the Violence Reduction Unit have set up Daily Violence Grip Meetings in each London Borough in the Autumn of 2021. This involves both MPS, internal and external stakeholders (e.g. London Probation) meeting on a daily basis to discuss overnight incidents involving violence and or safeguarding issues, reviewing gang intel and identifying any ongoing or emerging gangs tensions. This information is then cascaded to relevant colleagues to ensure risk and safeguarding issues are being actioned.

## Partnership Problem Solving Group

The Haringey Partnership Problem Solving Group (PPSG) has been operational since 2017 and acts as the single co-ordination group for all partners to identify, flag and raise crime and ASB issues they are experiencing across the borough that require a co-ordinated partnership approach to tackle.

## Location based Working Group

Following recent significant increases in violence and associated drug dealing, criminality and ASB in Turnpike Lane, Wood Green High Road, the Local Authority alongside MPS colleagues have implemented a monthly multi-agency working group where each stakeholder must supply a plan on a page detailing what activities they will be putting in place to mitigate the issues and will provide updates regarding previous months activities and outcomes. There is a particular focus on young people who may either frequent the area, be involved in low level ASB and or more entrenched criminality. The objective is to reclaim the space and reduce the impact of criminality and violence on the local communities and more especially young people who are often involved in significant violent incidents either as victims or perpetrators.

## Engagement and Outreach

The above strategy around multi-agency problem solving allows for the deployment of key outreach activities from both the gangs team and Haringey Gold, and allows for the early identification of young people who are either involved in or at risk of involvement in criminality and to develop community intelligence around any ongoing or emerging community tensions between young people and or establish criminal gangs.

## Youth Offer to Operation Divert- Mental Health Diversion based at Wood Green Custody Suite

Alongside Operation Alliance, Operation Divert works with Young People in custody at Wood Green who either are presenting with ongoing emotional well-being issues and are already known to mental health services and working with the Police provides diversion from custody to support the young person into treatment.

# North Area Violence Reduction Group

The North Area Violence Reduction Group (NAVRG) is a multi agency group which leads on the development, coordination and delivery of an agreed action plan to reduce **non-domestic** violent crime across the North Area BCU, covering Enfield and Haringey Boroughs.

The need for this work has been identified in each local authority following recent increase in violent crime impacting disproportionately on young black men across the capital and nationally.

The Action Plan that supports the Group is aligned to key borough priorities (reducing robbery and non-domestic violence) and encompasses the work from existing local strategies/action plans to improve the safety of local people, especially young people.

## **Statement of Purpose**

The North Area Violence Reduction Group( NAVRG) is responsible for coordination and reporting of this work to the Community Safety Partnerships and Safeguarding Boards/ arrangements in respective areas.

The group provides further whole systems approaches to develop opportunity for increased effectiveness through the development of analytical products to evidence need and from sharing examples of good practice and outcomes.

The work of the NAVRG is shared as appropriate with other groups including the MOPAC Violence Reduction Unit to Pan-London learning, expertise, effective commissioning and consistency of approaches.

# Projects / Provision

Alongside the funded provision we also utilise wider local and Pan-London resources to support the objectives of the Community Safety Strategy such as;

- MOPAC Pan London Schemes
- Youth Justice Serious Youth Violence Workers – community & pre release
- Young Persons Advocate on sexual exploitation and violence
- DWP support workers
- Substance Misuse Intervention and Mental Health
- Council Services – Housing, CYPS, Early Help-Targeted Support, etc
- Community based provision, (e.g. My Ends Project-Tottenham Hale and Project Future)
- A&E based victim support-(e.g. OASIS Hadley-Based at North Middx A&E, and Major London Trauma Hospitals)
- Prison based provision (Through my Eyes Project-Pentonville Prison)
- VAWG provision such as Independent Domestic Violence Advice (IDVA) practitioners and DV perpetrator intervention programmes

# Community Youth Provision

- RISE – Outreach, leadership and mentoring programmes and training
- Collage Arts – Skills and enterprise programmes (arts, heritage)
- Jackson Lane – Arts and cultural education
- Wise Thoughts – LGBTQ/BAME – (social change and creative expression)
- XLP Mobile Youth Centre – Outreach within inner city estates in London
- Insightful Families/HAGA – Substance misuse support for young people
- Haringey Choices, Kooth, MIND, Open Door, My Ends – Emotional well being support for young people
- Tottenham Hotspur foundation
- Chicken shed drama and music
- Home Cooked project in Tottenham Hale – diversionary activities to reduce youth crime
- Project 2020 – Employment, Training and Education

## Community Safety based initiatives

- **Integrated Gangs Unit (IGU)**

The IGU is a multi-agency co-located gangs unit based at Wood Green Custody Centre. The IGU works with young men 11-25 years old who are either involved in gang activity or at risk of involvement.

- **'Through My Eyes' Pentonville prison Programme**

The main strength of the Programme is that it is co-produced with the inmates. The aims and objectives of the programme are primarily aimed at:

- Reducing gang activity and violence both within the prison setting and the wide community
- Reducing reoffending and contributing to the rehabilitation of offenders.

- **Project Future**

Project Future is a coproduced community partnership project between Barnet, Enfield and Haringey NHS Mental Health Trust, Haringey Local Authority and the mental health charity Mind in Haringey.

A primary focus of the work is to wrap therapeutic psychological support around all help and activities delivered in the project, attending to young people's emotional and developmental needs, as well as practical issues of self-care and safety.

- **Oasis Youth Support (OYS) at North Middlesex University Hospital Project**

Oasis Youth Support (OYS) based at North Middlesex University Hospital is a project run in partnership with North Middlesex Hospital, London Borough of Enfield, London Borough of Haringey and Mayor's Office for Policing and Crime.

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**Report for:** Environment & Community Safety Scrutiny Panel – 30 June 2022

**Title:** Environment & Community Safety Scrutiny Panel - Work Programme

**Report authorised by:** Ayshe Simsek, Democratic Services and Scrutiny Manager

**Lead Officer:** Philip Slawther, Principal Scrutiny Officer  
Tel: 020 8489 2957, E-mail: [philip.slawther2@haringey.gov.uk](mailto:philip.slawther2@haringey.gov.uk)

**Ward(s) affected:** N/A

**Report for Key/  
Non Key Decision:** N/A

### **1. Describe the issue under consideration**

- 1.1 This report sets out how the foundations will be laid for targeted, inclusive and timely work by the Panel on issues of local importance, where scrutiny can add value.

### **2. Recommendations**

- 2.1 That the overall approach for developing a work programme for the Overview and Scrutiny Committee and its Panels for 2022-24 as approved by the Committee at its meeting on 20 June and outlined at section 5, be noted; and
- 2.2 That, pending commencement of the finalised work programme, the Panel agree items for its next meeting, which will take place on 5 September 2022.

### **3. Reasons for decision**

- 3.1 The Overview and Scrutiny work planning process for 2022-24 is unlikely to be completed by the time of the next meeting of the Panel. The Panel therefore needs to agree provisional items for its next meeting, pending formal agreement of the work plan.

### **4. Describe the issue under consideration**

- 4.1 Following the election, the new Overview and Scrutiny Committee has the opportunity to develop a work programme for itself and the scrutiny panels that ensures the Council's scrutiny function is used to its best effect.
- 4.2 The Council's Cabinet will now be looking to implement their manifesto from the recent election. This provides an opportunity Scrutiny to consider whether it would like to look at how the manifesto commitments can be implemented most effectively and at the greatest benefit to residents – fulfilling the Overview and

Scrutiny Committee's role in supporting policy development - as well as how it wishes to monitor the Cabinet's performance at implementing its manifesto.

- 4.3 In previous years, the Overview and Scrutiny Committee has held a "Scrutiny Café" that brings together Council officers and community and stakeholder representatives to discuss the matters that they believe would merit further consideration from Overview and Scrutiny, based on the concerns and views of the community and the expected areas of priority for the Council and its partners. This has also been helpful in developing a good level of engagement with key external representatives and cultivating relationships that allow on-going ad hoc communication.
- 4.4 At the start of the last administration and after discussion with the incoming Chair of Overview and Scrutiny, it was agreed that the input of the local community would be enhanced within the work planning process. To this end, an online scrutiny survey was developed, and a "Scrutiny Café" event was set up during September 2018 to consider the responses to it in detail and other relevant matters. A large number of community and voluntary sector organisations attended, and the event took place at the Selby Centre in Tottenham.
- 4.5 The outcomes of this process were used to put together the Overview and Scrutiny work plan for the first two years of the administration. A second Scrutiny Café took place in March 2021, after the completion of the previous workplan. The process was delayed by lockdown and the pandemic. This was a virtual event, held on MS Teams due to the pandemic. It was informed by a second online survey, which took place just before the start of the pandemic in January 2020.
- 4.6 A new work planning process is now under development. One of the key priorities of the new administration is engaging with the community in a more meaningful way. There is now an expectation that the Council will do things *with* local communities rather than to local communities. Community engagement will therefore be central to this process. Careful consideration will need to be given to how best to involve the community to maximise engagement and responses. In addition, consideration will also need to be given as to how engagement might best contribute to the development of the work plan.
- 4.7 A consultative Scrutiny Café event has been provisionally planned for Friday 9th of September. Potential venues are the 6th Form centre or Cypriot Centre. The first Scrutiny Café event took place during the daytime and was in person. Whilst this may exclude people who work full time or have caring responsibilities, representatives from community organisations may be in a position to speak on behalf of people unable to attend.
- 4.8 Previous work planning processes have included an online survey and it is intended that one is included this time as well. These can be a very useful way of getting feedback from a wide group of people. They work best in providing quantitative feedback but are less effective on qualitative matters. The survey will provide the Scrutiny Café with feedback on the issues that residents feel

should be prioritised as well as any specific matters that they think should be looked at in detail.

- 4.9 Given that it is likely that the process for creating a work programme will generate a large number of ideas, the work planning process will again lead to a two-year work programme. This will provide a broad framework for the Committee and Panels to follow over their first two years, leaving some room for any highly significant matters that may arise. This process can be repeated in 2024, at the mid-point of the current administration.
- 4.10 The proposed work programme will also include more routine matters, for example budget scrutiny, budget monitoring and performance monitoring, that the Committee and Panels carry out over the year. As usual, the Committee and its panels will use the Forward Plan of Key Decisions in identifying matters for consideration on a more immediate timescale.
- 4.11 There are meetings of the Committee and its Panels scheduled to take place before the new work plan for Overview and Scrutiny has been finalised. The final meetings of scrutiny bodies that took place before the local government elections were each asked to identify specific items for the first meetings of the new administration in anticipation of this so they should all therefore have already identified some suitable items. In addition, there are regular and routine items that can be considered. These can have the additional benefit of helping to inform the work planning process.
- 4.12 As one of the agenda items for 5<sup>th</sup> September, the Panel should give a steer as to which Cabinet Member they would like to attend to undertake a Q&A session. The Panel covers four Cabinet Member portfolios: Cabinet Member for Climate Action, Environment and Transport and Deputy Leader of the Council; Cabinet Member for Tackling Inequality and Resident Services; Cabinet Member for Communities and Civic Life; and the Cabinet Member for Economic Development, Jobs and Community Cohesion.

## **5. Contribution to strategic outcomes**

- 5.1 The contribution of scrutiny to the corporate priorities will be considered routinely as part of the OSC's work.

## **6. Statutory Officers comments**

### **Finance and Procurement**

- 6.1 There are no financial implications arising from the recommendations set out in this report. Should any of the work undertaken by Overview and Scrutiny generate recommendations with financial implications these will be highlighted at that time.

### **Legal**

- 6.2 There are no immediate legal implications arising from the report.
- 6.3 In accordance with the Council's Constitution, the approval of the future scrutiny work programme falls within the remit of the OSC.
- 6.4 Under Section 21 (6) of the Local Government Act 2000, an OSC has the power to appoint one or more sub-committees to discharge any of its functions. In accordance with the Constitution, the appointment of Scrutiny Panels (to assist the scrutiny function) falls within the remit of the OSC.
- 6.5 Scrutiny Panels are non-decision making bodies and the work programme and any subsequent reports and recommendations that each scrutiny panel produces must be approved by the Overview and Scrutiny Committee. Such reports can then be referred to Cabinet or Council under agreed protocols.

### **Equality**

- 6.6 The Council has a public sector equality duty under the Equalities Act (2010) to have due regard to:
- Tackle discrimination and victimisation of persons that share the characteristics protected under S4 of the Act. These include the characteristics of age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex (formerly gender) and sexual orientation;
  - Advance equality of opportunity between people who share those protected characteristics and people who do not;
  - Foster good relations between people who share those characteristics and people who do not.
- 6.7 The Panel should ensure that it addresses these duties by considering them within its work plan and those of its panels, as well as individual pieces of work. This should include considering and clearly stating;
- How policy issues impact on different groups within the community, particularly those that share the nine protected characteristics;
  - Whether the impact on particular groups is fair and proportionate;
  - Whether there is equality of access to services and fair representation of all groups within Haringey;
  - Whether any positive opportunities to advance equality of opportunity and/or good relations between people, are being realised.
- 6.8 The Panel should ensure that equalities comments are based on evidence. Wherever possible this should include demographic and service level data and evidence of residents/service-users views gathered through consultation.

**7. Use of Appendices**

N/A

**8. Local Government (Access to Information) Act 1985**

N/A

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